

CORPORATE MONTHLY BUDGET MONITORING - SEPTEMBER 2011

2% to 5%
Amber
>5% Red

		FULL YEAR								
		Original Budget	Latest Budget	Budget to Date	Actual to Date	Variance to Date	Previous Forecast	Latest Forecast	Variance (Latest Budget to Latest Forecast Outturn)	
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000 %
ADULTS HEALTH & WELLBEING	Expenditure	111,548	114,854	49,812	51,568	1,756	117,218	117,238	2,384	2
	Income	(12,745)	(14,828)	(5,583)	(6,765)	(1,182)	(16,392)	(16,412)	(1,584)	11
	Net Expenditure	98,803	100,026	44,229	44,803	574	100,826	100,826	800	1
CHIEF EXECUTIVE'S	Expenditure	20,375	18,460	9,230	8,578	(652)	18,475	18,460	0	0
	Income	(7,700)	(7,647)	(3,822)	(3,244)	578	(7,650)	(7,647)	0	0
	Net Expenditure	12,675	10,813	5,408	5,334	(74)	10,825	10,813	0	0
CSF SCHOOLS BUDGET (DSG)	Expenditure	322,084	322,659	161,330	78,844	(82,486)	321,225	322,456	(203)	(0)
	Income	(322,084)	(322,659)	(161,330)	(23,954)	137,376	(321,225)	(322,456)	203	(0)
	Net Expenditure	0	0	0	54,890	54,890	0	0	0	(0)
CSF GENERAL FUND	Expenditure	123,510	152,467	76,234	64,252	(11,982)	136,994	152,319	(148)	(0)
	Income	(46,911)	(67,064)	(33,532)	(15,519)	18,013	(51,591)	(66,916)	148	(0)
	Net Expenditure	76,599	85,403	42,702	48,733	6,031	85,403	85,403	0	0
COMMUNITIES, LOCALITIES & CULTURE	Expenditure	111,539	117,031	53,211	43,914	(9,297)	116,403	116,932	(99)	(0)
	Income	(41,402)	(44,689)	(21,869)	(20,252)	1,617	(44,420)	(44,590)	99	(0)
	Net Expenditure	70,137	72,342	31,342	23,662	(7,680)	71,983	72,342	0	0
DEVELOPMENT & RENEWAL	Expenditure	88,906	80,236	40,118	40,404	286	82,749	83,019	2,783	3
	Income	(71,403)	(62,817)	(31,409)	(30,635)	774	(65,118)	(65,600)	(2,783)	4
	Net Expenditure	17,503	17,419	8,709	9,769	1,060	17,632	17,419	0	0
RESOURCES	Expenditure	263,633	264,557	132,278	171,244	(31,695)	264,864	264,557	0	0
	Income	(253,359)	(251,490)	(125,745)	(164,711)	31,695	(251,797)	(251,490)	0	0
	Net Expenditure	10,274	13,067	6,533	6,533	0	13,067	13,067	0	0
CORPORATE COSTS & CAPITAL FINANCING	Expenditure	19,385	11,890	356	738	(124)	15,843	11,090	(800)	0
	Income	0	0	0	(506)	0	0	0	0	0
	Net Expenditure	19,385	11,890	356	232	(124)	15,843	11,090	(800)	(7)
TOTAL	Expenditure	1,060,980	1,082,154	522,568	459,542	(134,192)	1,073,772	1,086,070	3,916	0
	Income	(755,604)	(771,194)	(383,289)	(265,585)	188,870	(758,192)	(775,111)	(3,917)	1
	Net Expenditure	305,376	310,960	139,279	193,956	54,677	315,579	310,960	(0)	(0)

CORPORATE MONTHLY BUDGET MONITORING - SEPTEMBER 2011

2% to 5%
Amber
>5% Red<2% Green
2% - 5% Amber
>5% Red

ADULTS, HEALTH & WELLBEING		FULL YEAR										Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates	RAG Status
		Original Budget	Latest Budget	Budget to Date	Actual to Date	Variance to Date	Previous Forecast	Latest Forecast	Variance (Latest Budget to Latest Forecast Outturn)		Variance (Previous & Latest Forecast Outturn)		
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	%	%		
A53 Commissioning and Strategy M&A	Expenditure	1,672	168	87	87	0	168	168	0	0	(0)	Vote Budget Manager: D.Cohen Budget Risk: Low Date forecast last reviewed: 30/06/2011	0%
	Income	(96)	0	0	0	0	0	0	0	0	0		
	Net Expenditure	1,576	168	87	87	0	168	168	0	0	(0)		
A04 Preventative Technology	Expenditure	82	82	12	12	0	82	82	0	0	0	Vote Budget Manager: K.Sugars Budget Risk: Low Date forecast last reviewed: 30/06/2011	0%
	Income	(82)	(82)	0	0	0	(82)	(82)	0	0	0		
	Net Expenditure	0	0	12	12	0	0	0	0	0	0		
A05 Carers Grant	Expenditure	1,116	1,117	450	447	(3)	1,098	1,092	(25)	(2)	(1)	Vote Budget Manager: B.Disney Budget Risk: Medium Date forecast last reviewed: 30/06/2011	-7%
	Income	0	0	0	(44)	(44)	(25)	(52)	(52)	0	107		
	Net Expenditure	1,116	1,117	450	403	(47)	1,073	1,040	(77)	(7)	(3)		
A41 Personalisation	Expenditure	550	550	380	378	(2)	531	531	(19)	(3)	0	Vote Budget Manager: C.Hannan Budget Risk: High Date forecast last reviewed: 31/07/2011	0%
	Income	(550)	(550)	(380)	(382)	(2)	(531)	(531)	19	(3)	0		
	Net Expenditure	0	0	0	(4)	(4)	0	0	0	0	0		
A42 Older People Commissioning	Expenditure	22,940	24,957	10,100	10,310	210	25,740	25,313	356	0	(2)	The gross expenditure and income were both increased to allow for the Section 256 income from NHS Tower Hamlets which is to support social care expenditure. The extra funding is to support in part demographic pressures. £430k of the overspend is in respect of non achievement of the efficiency saving for 2011/2012 in respect of domiciliary care.	9%
	Income	(3,210)	(5,355)	(3,300)	(2,701)	599	(5,599)	(3,936)	1,419	(26)	(30)		
	Net Expenditure	19,730	19,602	6,800	7,609	809	20,141	21,377	1,775	9	6		
A43 Learning disabilities Commissioning	Expenditure	22,289	22,194	8,000	8,854	854	24,633	23,928	1,734	8	(3)	The gross expenditure is a result of supporting clients in the community, in particular on domiciliary care and direct payments (variance of £1,704k). £258k of the overspend is in respect of non achievement of the efficiency saving for 2011/2012 in respect of domiciliary care.	1%
	Income	(4,078)	(3,647)	(1,600)	(2,367)	(767)	(4,460)	(5,171)	(1,524)	42	16		
	Net Expenditure	18,211	18,547	6,400	6,487	87	20,173	18,757	210	1	(7)		
A44 Mental Health Commissioning	Expenditure	9,569	9,862	4,660	4,577	(83)	9,691	9,683	(179)	(2)	(0)	The increase in gross expenditure is a result of supporting residential/nursing placements.	-1%
	Income	(1,617)	(1,884)	(90)	(90)	0	(1,892)	(1,806)	78	(4)	(5)		
	Net Expenditure	7,952	7,978	4,570	4,487	(83)	7,799	7,877	(101)	(1)	1		
A45 Physical Disabilities Commissioning	Expenditure	7,067	7,067	3,200	4,188	988	9,068	9,138	2,071	29	1	There has been an increase in the number of clients in the physical disabilities client group, which has lead to an increase in gross expenditure. Part of this has been offset by income. The surplus of income is the result of an increase in income for shared care packages which are partly funded by NHS Tower Hamlets. £204k of the overspend is in respect of non achievement of the efficiency saving for 2011/2012 in respect of domiciliary care.	26%
	Income	(1,236)	(1,236)	(66)	(66)	0	(1,602)	(1,772)	(536)	43	11		
	Net Expenditure	5,831	5,831	3,134	4,122	988	7,466	7,366	1,535	26	(1)		
A46 HIV Commissioning	Expenditure	273	273	7	7	0	163	163	(110)	(40)	0	Vote Budget Manager: B.Disney Budget Risk: High Date forecast last reviewed: 20/09/2011	-40%
	Income	0	0	0	0	0	0	0	0	0	0		
	Net Expenditure	273	273	7	7	0	163	163	(110)	(40)	0		

ADULTS, HEALTH & WELLBEING		FULL YEAR										Variance (Previous & Latest Forecast Outturn) %	Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates	RAG Status
		Original Budget £'000	Latest Budget £'000	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	Variance (Latest Budget to Latest Forecast Outturn)					
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	%				
A47 Access to Resources	Expenditure	0	1,037	555	553	(2)	1,037	1,040	3	0	0	Vote Budget Manager: Budget Risk: Date forecast last reviewed:	D.Ingram Low 30/06/2011	0%
	Income	0			0	0	0	0	0	0	0			
	Net Expenditure	0	1,037	555	553	(2)	1,037	1,040	3	0	0			
A48 Strategic Commissioning	Expenditure	0	608	310	323	13	571	634	26	4	11	Vote Budget Manager: Budget Risk: Date forecast last reviewed:	B.Disney Low 30/06/2011	5%
	Income	0	(96)	0	0	0	(95)	(96)	0	0	1			
	Net Expenditure	0	512	310	323	13	476	538	26	5	0			
A50 Supporting People	Expenditure	14,526	14,527	7,540	7,535	(5)	14,503	14,503	(24)	(0)	0	Vote Budget Manager: Budget Risk: Date forecast last reviewed:	C.Kilpatrick Medium 31/07/2011	0%
	Income	0	0	0	0	0	0	0	0	0	0			
	Net Expenditure	14,526	14,527	7,540	7,535	(5)	14,503	14,503	(24)	(0)	0			
A55 Quality and Performance	Expenditure	678	682	285	286	1	709	691	9	1	(3)	Vote Budget Manager: Budget Risk: Date forecast last reviewed:	K.Sugars Low 30/06/2011	-11%
	Income	(29)	(29)	0	0	0	(113)	(113)	(84)	290	0			
	Net Expenditure	649	653	285	286	1	596	578	(75)	(11)	(3)			
A56 Social Services I.T.	Expenditure	356	356	87	87	0	353	353	(3)	(1)	0	Vote Budget Manager: Budget Risk: Date forecast last reviewed:	K.Sugars Low 30/06/2011	-1%
	Income	0	0	0	0	0	0	0	0	0	0			
	Net Expenditure	356	356	87	87	0	353	353	(3)	(1)	0			
A57 Strategic Projects	Expenditure	0	0	0	0	0	0	0	0	0	0	Vote Budget Manager: Budget Risk: Date forecast last reviewed:	K.Sugars Low 30/06/2011	0%
	Income	0	0	0	0	0	0	0	0	0	0			
	Net Expenditure	0	0	0	0	0	0	0	0	0	0			
A58 Technical Resources	Expenditure	444	650	150	108	(42)	686	551	(99)	(15)	(20)	Vote Budget Manager: Budget Risk: Date forecast last reviewed:	K.Sugars Medium 30/06/2011	-21%
	Income	(1)	(1)	(20)	(30)	(10)	(37)	(37)	(36)	3,600	0			
	Net Expenditure	443	649	130	78	(52)	649	514	(135)	(21)	(21)			
A59 Corporate Services	Expenditure	761	2,310	200	393	193	646	646	(1,664)	(72)	0	The forecast underspend is due to a reduction in historic early retirement costs to be incurred by the Directorate, in addition the Directorate has in excess of £1m of inflation that to date has not been agreed to DMT for allocation. The forecasts for the commissioning budgets in particular are currently being scrutinised and it is likely this funding will be allocated to the this area in the future.	P.Thorogood Medium 30/06/2011	-74%
	Income	0	(48)		(958)	(958)	(111)	(111)	0	0	(0)			
	Net Expenditure	761	2,262	200	(565)	(765)	535	535	(1,664)	(74)	0			
A61 Business Supp & Prog Management	Expenditure	1,304	801	657	657	0	1,621	1,745	944	118	8	Vote Budget Manager: Budget Risk: Date forecast last reviewed:	K.Sugars Medium 30/06/2011	7%
	Income	(784)	(23)		0	0	(934)	(916)	(893)	3,883	(2)			
	Net Expenditure	520	778	657	657	0	687	829	51	7	21			
A62 Strategy and Policy	Expenditure	152	158	100	101	1	151	151	(7)	(4)	0	Vote Budget Manager: Budget Risk: Date forecast last reviewed:	K.Sugars Low 31/07/2011	38%
	Income	(111)	(111)		0	0	(86)	(86)	25	(23)	0			
	Net Expenditure	41	47	100	101	1	65	65	18	38	0			
Commissioning & Strategy	Expenditure	83,779	87,399	36,780	38,903	2,123	91,450	90,412	3,013	3	(1)	Service Head: D.Cohen	2%	
	Income	(11,794)	(13,062)	(5,456)	(6,638)	(1,182)	(15,567)	(14,709)	(1,647)	13	(6)			
	Net Expenditure	71,985	74,337	31,324	32,265	941	75,883	75,703	1,366	2	(0)			

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A38 Older People Service Head	Expenditure	0	0	0	0	0	0	0	0	0	0	0	Vote Budget Manager: Budget Risk: Date forecast last reviewed:	0%
	Income	0	0	0	0	0	0	0	0	0	0	0		
	Net Expenditure	0	0	0	0	0	0	0	0	0	0	0		
A08 Older People Mental Health	Expenditure	390	395	200	198	(2)	395	395	0	0	0	0	Vote Budget Manager: H.Green Budget Risk: Low Date forecast last reviewed: 30/06/2011	0%
	Income	0	0	0	0	0	0	0	0	0	0	0		
	Net Expenditure	390	395	200	198	(2)	395	395	0	0	0	0		
A09 Older People Assess & Care Mngmt	Expenditure	1,788	745	740	740	0	1,702	745	0	0	(56)	(56)	The forecast underspend is due to a reduction in historic early retirement costs to be incurred by the Directorate, in addition the Directorate has in excess of £1m of inflation that to date has not been agreed to DMT for allocation. The forecasts for the commissioning budgets in particular are currently being scrutinised and it is likely this funding will be allocated to this area in the future. Vote Budget Manager: C.Weir Budget Risk: Medium Date forecast last reviewed: 30/06/2011	0%
	Income	0	0	0	0	0	0	0	0	0	0	0		
	Net Expenditure	1,788	745	740	740	0	1,702	745	0	0	(56)	(56)		
A15 Occupational Therapy	Expenditure	1,794	642	290	287	(3)	1,821	641	(1)	(0)	(65)	(65)	Vote Budget Manager: C.Squire Budget Risk: Medium Date forecast last reviewed: 30/06/2011	0%
	Income	(18)	0	0	0	0	(18)	0	0	0	(100)	(100)		
	Net Expenditure	1,776	642	290	287	(3)	1,803	641	(1)	(0)	(64)	(64)		
A16 Community Equipment Service	Expenditure	919	919	450	460	10	1,113	1,123	204	22	1	1	Demand for community equipment continues to exceed resources. With the increase in the population especially older people and the push to support more disabled people in the community demand continues to rise for community equipment. This position takes into account the sharing of the overspend with NHS Tower Hamlets and Barts and the London NHS Trust. Vote Budget Manager: C.Squire Budget Risk: High Date forecast last reviewed: 31/07/2011	1%
	Income	0	0	0	0	0	0	0	(194)	0	0	0		
	Net Expenditure	919	919	450	460	10	1,113	1,123	10	1	1	1		
A30 Adult Resources Sub Div M&A	Expenditure	88	38	38	38	0	88	38	0	0	(57)	(57)	Vote Budget Manager: C.Oates Budget Risk: Low Date forecast last reviewed: 30/06/2011	0%
	Income	0	0	0	0	0	0	0	0	0	0	0		
	Net Expenditure	88	38	38	38	0	88	38	0	0	(57)	(57)		
A31 Physical Disabilities Establishments	Expenditure	660	614	250	210	(40)	569	519	(95)	(15)	(9)	(9)	Vote Budget Manager: C.Oates Budget Risk: Medium Date forecast last reviewed: 30/06/2011	-15%
	Income	(1)	(1)	(1)	(1)	0	(1)	(1)	0	0	0	0		
	Net Expenditure	659	613	249	209	(40)	568	518	(95)	(15)	(9)	(9)		
A33 Older People Day Centres	Expenditure	1,639	1,703	735	719	(16)	1,733	1,673	(30)	(2)	(3)	(3)	Vote Budget Manager: C.Oates Budget Risk: Medium Date forecast last reviewed: 30/06/2011	-2%
	Income	(37)	(37)	(20)	(20)	0	(51)	(37)	0	0	(27)	(27)		
	Net Expenditure	1,602	1,666	715	699	(16)	1,682	1,636	(30)	(2)	(3)	(3)		
A34 Home Care	Expenditure	6,158	5,031	2,950	2,757	(193)	5,860	4,639	(392)	(8)	(21)	(21)	The in house homecare service is focussing on the delivery of a reablement service as part of the new Customer Journey and is delivering less long term support. The number of service users receiving long term support continues to fall each month as no new referrals are being accepted and users are being transferred out of the service to externally commissioned support. Vote Budget Manager: C.Oates Budget Risk: High Date forecast last reviewed: 24/08/2011	-8%
	Income	(97)	(5)	0	0	0	(5)	(5)	0	0	0	0		
	Net Expenditure	6,061	5,026	2,950	2,757	(193)	5,855	4,634	(392)	(8)	(21)	(21)		
A02 Disabilities & Health Divisional M&A	Expenditure	175	195	96	96	0	195	195	0	0	(0)	(0)	Vote Budget Manager: K.Marks Budget Risk: Low Date forecast last reviewed: 30/06/2011	0%
	Income	0	(20)	(20)	(20)	0	(20)	(20)	0	0	0	0		
	Net Expenditure	175	175	76	76	0	175	175	0	0	(0)	(0)		

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									£'000	%				
A11 Physical Disabilities Sub Div M&A	Expenditure	93	27	27	36	9	66	27	0	0	(59)	Vote Budget Manager: L.Keast Budget Risk: Low Date forecast last reviewed: 30/06/2011	0%	
	Income	0	0	0	0	0	0	0	0	0	0			
	Net Expenditure	93	27	27	36	9	66	27	0	0	(59)			
A12 P.D. Assess & Care Management	Expenditure	1,057	246	247	247	0	933	246	0	0	(74)	Vote Budget Manager: L.Keast Budget Risk: Medium Date forecast last reviewed: 30/06/2011	0%	
	Income	0	0	0	0	0	(22)	0	0	0	(100)			
	Net Expenditure	1,057	246	247	247	0	911	246	0	0	(73)			
A13 Learning Dis Sub Division M&A	Expenditure	83	83	42	41	(1)	64	72	(11)	(13)	13	Vote Budget Manager: D.Sheridan Budget Risk: Low Date forecast last reviewed: 30/06/2011	-23%	
	Income	(35)	(35)	(18)	(18)	0	0	(35)	0	0	0			
	Net Expenditure	48	48	24	23	(1)	64	37	(11)	(23)	(42)			
A14 Learning Dis Assess & Care Mngmt	Expenditure	951	951	475	475	0	936	953	2	0	2	Vote Budget Manager: D.Sheridan Budget Risk: Medium Date forecast last reviewed: 30/06/2011	0%	
	Income	(79)	(79)	(39)	(39)	0	(79)	(79)	0	0	0			
	Net Expenditure	872	872	436	436	0	858	874	2	0	2			
A17 Vulnerable Adults and Drugs	Expenditure	372	138	138	138	0	305	138	0	0	(55)	Vote Budget Manager: L.Keast Budget Risk: Low Date forecast last reviewed: 30/06/2011	0%	
	Income	(36)	(8)	0	0	0	(8)	(8)	0	0	2			
	Net Expenditure	336	130	138	138	0	297	130	0	0	(56)			
A18 Hospital Social Work Teams	Expenditure	1,147	496	496	509	13	1,078	496	0	0	(54)	Vote Budget Manager: L.Keast Budget Risk: Medium Date forecast last reviewed: 31/05/2011	0%	
	Income	0	0	0	0	0	(52)	0	0	0	(100)			
	Net Expenditure	1,147	496	496	509	13	1,026	496	0	0	(52)			
A19 Adult Protection	Expenditure	310	348	140	100	(40)	348	303	(45)	(13)	(13)	Vote Budget Manager: A.Tyrer Budget Risk: Low Date forecast last reviewed: 30/06/2011	-15%	
	Income	(42)	(38)	0	0	0	(38)	(38)	0	0	0			
	Net Expenditure	268	310	140	100	(40)	310	265	(45)	(15)	(15)			
A23 Mental Health Sub Division M&A	Expenditure	83	83	42	45	0	90	90	7	8	(0)	Vote Budget Manager: S.Diffey Budget Risk: Medium Date forecast last reviewed: 30/06/2011	-100%	
	Income	(81)	(81)	0	0	0	(90)	(90)	(9)	11	0			
	Net Expenditure	2	2	42	45	0	0	0	(2)	(100)	0			
A24 Area Mental Health Teams	Expenditure	2,588	2,624	1,283	1,283	0	2,570	2,617	(7)	(0)	2	Vote Budget Manager: S.Diffey Budget Risk: Medium Date forecast last reviewed: 30/06/2011	2%	
	Income	(427)	(427)	0	0	0	(360)	(370)	57	(13)	3			
	Net Expenditure	2,161	2,197	1,283	1,283	0	2,210	2,247	50	2	2			
A25 Mental Health Day Centres	Expenditure	484	515	225	223	(2)	515	507	(8)	(2)	(1)	Vote Budget Manager: L.A.Johnson Budget Risk: Medium Date forecast last reviewed: 30/06/2011	1%	
	Income	(34)	(34)	(6)	(6)	0	(23)	(23)	11	(32)	0			
	Net Expenditure	450	481	219	217	(2)	492	484	3	1	(2)			
A32 Learning disabilities Day Centre	Expenditure	456	457	270	228	(42)	407	372	(85)	(19)	(9)	Vote Budget Manager: D.Sheridan Budget Risk: Medium Date forecast last reviewed: 30/06/2011	-18%	
	Income	(5)	(5)	(2)	(2)	0	(5)	(1)	4	(80)	(79)			
	Net Expenditure	451	452	268	226	(42)	402	371	(81)	(18)	(8)			
A37 Emergency Duty Social Work Service	Expenditure	281	284	140	203	63	336	425	141	50	26	Vote Budget Manager: I.Williamson Budget Risk: Medium Date forecast last reviewed: 30/06/2011	53%	
	Income	(20)	(20)	0	0	0	(20)	(20)	0	0	0			
	Net Expenditure	261	264	140	203	63	316	405	141	53	26			
A81 First Response	Expenditure	0	1,101	137	137	0	0	1,101	0	0	0	Vote Budget Manager: I.Williamson Budget Risk: Medium Date forecast last reviewed: 30/06/2011	0%	
	Income	0	0	0	0	0	0	0	0	0	0			
	Net Expenditure	0	1,101	137	137	0	0	1,101	0	0	0			

ADULTS, HEALTH & WELLBEING		FULL YEAR									Variance (Previous & Latest Forecast Outturn) %	Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates	RAG Status
		Original Budget £'000	Latest Budget £'000	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	Variance (Latest Budget to Latest Forecast Outturn)				
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	%			
A82 Reablement	Expenditure	0	1,749	250	155	(95)	0	1,530	(219)	(13)	0	Vote Budget Manager: I.Williamson Budget Risk: Medium Date forecast last reviewed: 30/06/2011	-13%
	Income	0	0	0	0	0	0	0	0	0	0		
	Net Expenditure	0	1,749	250	155	(95)	0	1,530	(219)	(13)	0		
A83 Longer Term Support	Expenditure	0	2,446	765	751	(14)	0	2,422	(24)	(1)	0	Vote Budget Manager: I.Williamson Budget Risk: Medium Date forecast last reviewed: 30/06/2011	-1%
	Income	0	(26)	(18)	(18)	0	0	(26)	0	0	0		
	Net Expenditure	0	2,420	747	733	(14)	0	2,396	(24)	(1)	0		
Adult Social Care	Expenditure	21,516	21,830	10,426	10,076	(350)	21,126	21,267	(563)	(3)	1	Service Head: K.Marks	-2%
	Income	(912)	(816)	(124)	(124)	0	(791)	(753)	63	(8)	(5)		
	Net Expenditure	20,604	21,014	10,302	9,952	(350)	20,335	20,514	(500)	(2)	1		
A66 Learning and Development	Expenditure	587	587	310	293	(17)	547	547	(40)	(7)	0	Vote Budget Manager: P.Thorogood Budget Risk: Medium Date forecast last reviewed: 30/06/2011	-7%
	Income	0	0	0	0	0	0	0	0	0	0		
	Net Expenditure	587	587	310	293	(17)	547	547	(40)	(7)	0		
A68 Supported Employment	Expenditure	20	20	0	0	0	11	11	(9)	(45)	(4)	Vote Budget Manager: P.Thorogood Budget Risk: Low Date forecast last reviewed: 30/06/2011	-45%
	Income	0	0	0	0	0	0	0	0	0	0		
	Net Expenditure	20	20	0	0	0	11	11	(9)	(45)	(4)		
A71 Finance Services	Expenditure	791	1,717	635	632	(3)	783	1,699	(18)	(1)	117	Vote Budget Manager: P.Thorogood Budget Risk: Medium Date forecast last reviewed: 30/06/2011	-2%
	Income	(39)	(950)	(3)	(3)	0	(34)	(950)	0	0	2,690		
	Net Expenditure	752	767	632	629	(3)	749	749	(18)	(2)	0		
A72 Payroll On cost	Expenditure	1,554	0	0	0	0	0	0	0	0	0	Vote Budget Manager: P.Thorogood Budget Risk: Low Date forecast last reviewed: 30/06/2011	0%
	Income	0	0	0	0	0	0	0	0	0	0		
	Net Expenditure	1,554	0	0	0	0	0	0	0	0	0		
A90 Support Services Holding A/C	Expenditure	3,301	3,301	1,661	1,661	0	3,301	3,301	0	0	0	Vote Budget Manager: P.Thorogood Budget Risk: Low Date forecast last reviewed: 30/06/2011	0%
	Income	0	0	0	0	0	0	0	0	0	0		
	Net Expenditure	3,301	3,301	1,661	1,661	0	3,301	3,301	0	0	0		
A91 Adult Services Holding Accounts	Expenditure	0	0	0	3	3	0	0	0	0	0	Vote Budget Manager: P.Thorogood Budget Risk: Low Date forecast last reviewed: 30/06/2011	0%
	Income	0	0	0	0	0	0	0	0	0	0		
	Net Expenditure	0	0	0	3	3	0	0	0	0	0		
Other	Expenditure	6,253	5,625	2,606	2,589	(17)	4,642	5,558	(67)	(1)	20	Service Head: P.Thorogood	-1%
	Income	(39)	(950)	(3)	(3)	0	(34)	(950)	0	0	2,690		
	Net Expenditure	6,214	4,675	2,603	2,586	(17)	4,608	4,608	(67)	(1)	(0)		
TOTAL FOR ADULTS HEALTH & WELLBEING	Expenditure	111,548	114,854	49,812	51,568	1,756	117,218	117,238	2,384	2	0	Director: H.Taylor	1%
	Income	(12,745)	(14,828)	(5,583)	(6,765)	(1,182)	(16,392)	(16,412)	(1,584)	11	0		
	Net Expenditure	98,803	100,026	44,229	44,803	574	100,826	100,826	800	1	(0)		

CORPORATE MONTHLY BUDGET MONITORING - SEPTEMBER 2011

2% to 5%
Amber
>5% Red<2% Green
2% - 5% Amber
>5% Red

CHIEF EXECUTIVES		FULL YEAR										Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates	RAG Status
		Original Budget	Latest Budget	Budget to Date	Actual to Date	Variance to Date	Previous Forecast	Latest Forecast	Variance (Latest Budget to Latest Forecast Outturn)		Variance (Previous & Latest Forecast Outturn)		
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	%	%		
C14 Communications	Expenditure	2,833	3,693	1,847	1,477	(370)	2,843	3,693	0	0	30	The service's budget is expected to come in on target following recent service review and identified savings. Vote Budget Manager: Takki Sulaiman Budget Risk: High Date forecast last reviewed: 17/10/2011	0%
	Income	(3,237)	(3,236)	(1,618)	(1,139)	479	(3,236)	(3,236)	0	0	0		
	Net Expenditure	(404)	457	229	338	110	(393)	457	0	0	(216)		
TOTAL FOR COMMUNICATIONS		2,833	3,693	1,847	1,477	(370)	2,843	3,693	0	0	30		0%
	Income	(3,237)	(3,236)	(1,618)	(1,139)	479	(3,236)	(3,236)	0	0	0		0%
	Net Expenditure	(404)	457	229	338	110	(393)	457	0	0	(216)	Service Head: Takki Sulaiman	
C16 Strategy & Performance	Expenditure	555	901	451	328	(123)	751	901	0	0	20	Variance to date following reorganisation as posts in establishment are filled. Vote Budget Manager: Michael Keating Budget Risk: Low Date forecast last reviewed: 24/10/2011	0%
	Income	0	0	0	0	0	0	0	0	0	0		
	Net Expenditure	555	901	451	328	(123)	751	901	0	0	20		
C21 Healthy Boroughs until end July 2011	Expenditure	0	0	0	85	85	0	0	0	0	0	Programme finished July 2011 Vote Budget Manager: Keith Williams Budget Risk: Low Date forecast last reviewed: 20/06/2011	0%
	Income	0	0	0	(85)	(85)	0	0	0	0	0		
	Net Expenditure	0	0	0	0	0	0	0	0	0	0		
TOTAL FOR STRATEGY & PERFORMANCE		555	901	451	413	(38)	751	901	0	0	20		0%
	Income	0	0	0	(85)	(85)	0	0	0	0	0		0%
	Net Expenditure	555	901	451	328	(123)	751	901	0	0	20	Service Head: Michael Keating	
C52 Legal Services	Expenditure	3,601	3,895	1,948	1,890	(58)	3,584	3,895	0	0	9	Variance to date reflects timing differences in income to be received and costs reduced. Vote Budget Manager: Sue Hayes Budget Risk: High Date forecast last reviewed: 20/10/2011	0%
	Income	(3,635)	(3,634)	(1,817)	(1,690)	127	(3,635)	(3,634)	0	0	(0)		
	Net Expenditure	(34)	261	131	200	70	(51)	261	0	0	(612)		
C58 Electoral Registration	Expenditure	596	580	290	227	(63)	580	580	0	0	0	Vote Budget Manager: Sue Hayes Budget Risk: Medium Date forecast last reviewed: 20/10/2011	0%
	Income	0	0	0	0	0	0	0	0	0	0		
	Net Expenditure	596	580	290	227	(63)	580	580	0	0	0		
C60 Borough Elections	Expenditure	30	30	15	1	(14)	30	30	0	0	0	Vote Budget Manager: Sue Hayes Budget Risk: Low Date forecast last reviewed: 20/10/2011	0%
	Income	0	0	0	0	0	0	0	0	0	0		
	Net Expenditure	30	30	15	1	(14)	30	30	0	0	0		
TOTAL FOR LEGAL & ELECTORAL SERVICES		4,227	4,505	2,253	2,118	(135)	4,194	4,505	0	0	7		0%
	Income	(3,635)	(3,634)	(1,817)	(1,690)	127	(3,635)	(3,634)	0	0	(0)		0%
	Net Expenditure	592	871	436	428	(8)	559	871	0	0	56	Service Head: Isabella Freeman	
C54 One Tower Hamlets	Expenditure	2,343	1,354	677	589	(88)	1,726	1,354	0	0	(22)	Variance to date reflects timing differences in the funding of schemes' expenditure. Vote Budget Manager: Michael Keating Budget Risk: High Date forecast last reviewed: 24/10/2011	0%
	Income	(10)	(9)	(3)	(19)	(16)	(9)	(9)	0	0	0		
	Net Expenditure	2,333	1,345	674	570	(104)	1,717	1,345	0	0	(22)		
TOTAL FOR ONE TOWER HAMLETS		2,343	1,354	677	589	(88)	2,173	1,354	0	0	(38)		0%
	Income	(10)	(9)	(3)	(19)	(16)	(9)	(9)	0	0	0		0%
	Net Expenditure	2,333	1,345	674	570	(104)	2,164	1,345	0	0	(38)	Service Head: Michael Keating	
C56 Registration of Births, Deaths	Expenditure	862	912	456	431	(25)	912	912	0	0	0	Vote Budget Manager: JohnS Williams Budget Risk: Medium Date forecast last reviewed: 18/10/2011	0%
	Income	(479)	(479)	(240)	(264)	(25)	(479)	(479)	0	0	0		
	Net Expenditure	383	433	217	167	(50)	433	433	0	0	0		

CHIEF EXECUTIVES		FULL YEAR										Variance (Previous & Latest Forecast Outturn) %	Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates	RAG Status
		Original Budget £'000	Latest Budget £'000	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	Variance (Latest Budget to Latest Forecast Outturn)		Forecast Outturn %			
									£'000	%				
C62 Democratic Services	Expenditure	2,732	2,797	1,399	1,405	7	2,838	2,797	0	0	(1)	Vote Budget Manager: JohnS Williams Budget Risk: High Date forecast last reviewed: 18/10/2011	0%	
	Income	(7)	(7)	(4)	(2)	2	(7)	0	0	0	0			
	Net Expenditure	2,725	2,790	1,395	1,403	8	2,831	2,790	0	0	(1)			
C78 Demo Representation & Mgt	Expenditure	830	830	415	415	0	830	830	0	0	0	Vote Budget Manager: JohnS Williams Budget Risk: Low Date forecast last reviewed: 18/10/2011	0%	
	Income	0	0	0	0	0	0	0	0	0	0			
	Net Expenditure	830	830	415	415	0	830	830	0	0	0			
TOTAL FOR DEMOCRATIC & REGISTRARS SERVICES	Expenditure	4,424	4,539	2,270	2,251	(19)	4,580	4,539	0	0	(1)	Service Head: JohnS Williams	0%	
	Income	(486)	(486)	(243)	(266)	(23)	(486)	(486)	0	0	0			
	Net Expenditure	3,938	4,053	2,027	1,985	(42)	4,094	4,053	0	0	(1)			
C80 Corporate Management	Expenditure	3,162	3,118	1,559	1,539	(20)	3,584	3,118	0	0	(13)	Vote Budget Manager: Aman Dalvi Budget Risk: High Date forecast last reviewed: 06/10/2011	0%	
	Income	(33)	(33)	(17)	0	17	(35)	(33)	0	0	(6)			
	Net Expenditure	3,129	3,085	1,543	1,539	(4)	3,549	3,085	0	0	(13)			
C84 Information Governance & Complaints	Expenditure	350	350	175	191	16	350	350	0	0	0	Variance to date reflects timing differences in the funding of schemes' expenditure. Vote Budget Manager: David Galpin Budget Risk: Low Date forecast last reviewed: 20/10/2011	0%	
	Income	(249)	(249)	(125)	(45)	80	(249)	(249)	0	0	0			
	Net Expenditure	101	101	51	146	96	101	101	0	0	0			
TOTAL FOR CHIEF EXECUTIVES	Expenditure	17,894	18,460	9,230	8,578	(652)	18,475	18,460	0	0	(0)	Director: Aman Dalvi	0%	
	Income	(7,650)	(7,647)	(3,822)	(3,244)	578	(7,650)	(7,647)	0	0	(0)			
	Net Expenditure	10,244	10,813	5,408	5,334	(74)	10,825	10,813	0	0	(0)			

SERVICE TRANSFER TO/FROM OTHER DIRECTORATES

C18 Third Sector Team - to D&R	Expenditure	2,481
	Income	(50)
	Net Expenditure	2,431

REVISED TOTAL FOR CHIEF EXECUTIVES	Expenditure	20,375
	Income	(7,700)
	Net Expenditure	12,675

CORPORATE MONTHLY BUDGET MONITORING - SEPTEMBER 2011

2% to 5%
Amber
>5% Red

<2% Green
2% - 5% Amber
>5% Red

CHILDREN, SCHOOLS AND FAMILIES (Dedicated Schools Grant)		FULL YEAR										Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates	RAG Status			
		Original Budget	Latest Budget	Budget to Date	Actual to Date	Variance to Date	Previous Forecast	Latest Forecast	Variance (Latest Budget to Latest Forecast Outturn)		Variance (Previous & Latest Forecast Outturn)					
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	%	%					
TOTAL FOR PRE-PRIMARY EDUCATION		Expenditure	4,733	4,728	2,364	1,545	(819)	4,689	4,728	0	0	1				
		Income	(103)	(59)	(30)	(310)	(281)	(59)	(59)	0	0	0				
		Net Expenditure	4,630	4,669	2,335	1,235	(1,100)	4,630	4,669	0	0	1	Service Head: Kate Bingham Budget Risk: High Date forecast last reviewed: 13/09/2011		0%	
TOTAL FOR PRIMARY EDUCATION DSG		Expenditure	149,415	148,921	74,461	28,855	(45,606)	148,966	148,921	0	0	(0)				
		Income	(4,840)	(4,391)	(2,196)	(10,494)	(8,299)	(4,391)	(4,391)	0	0	0				
		Net Expenditure	144,575	144,530	72,265	18,361	(53,904)	144,575	144,530	0	0	(0)	Service Head: Kate Bingham Budget Risk: High Date forecast last reviewed: 13/09/2011		0%	
TOTAL FOR SECONDARY EDUCATION DSG		Expenditure	129,287	129,469	64,735	36,474	(28,261)	128,958	129,254	(215)	(0)	0	Proposed reduction to contingency to ensure nil balance on DSG overall			
		Income	(17,412)	(17,448)	(8,724)	(10,992)	(2,268)	(17,447)	(17,448)	0	0	0				
		Net Expenditure	111,875	112,021	56,011	25,482	(30,529)	111,511	111,806	(215)	(0)	0	Service Head: Kate Bingham Budget Risk: High Date forecast last reviewed: 13/09/2011		0%	
TOTAL FOR SPECIAL EDUCATION DSG		Expenditure	13,586	13,662	6,831	1,830	(5,001)	13,567	13,662	0	0	1				
		Income	(911)	(892)	(446)	(3,505)	(3,059)	(892)	(892)	0	0	0				
		Net Expenditure	12,675	12,770	6,385	(1,675)	(8,060)	12,675	12,770	0	0	1	Service Head: Kate Bingham Budget Risk: High Date forecast last reviewed: 13/09/2011		0%	
G17 Support For Learning Serv DSG		Expenditure	3,973	3,973	1,987	1,660	(327)	3,947	3,947	(26)	(1)	0				
		Income	(1,091)	(1,091)	(546)	(350)	196	(950)	(950)	141	(13)	0				
		Net Expenditure	2,882	2,882	1,441	1,310	(131)	2,997	2,997	115	4	0	Vote Budget Manager: Liz Vickerie Budget Risk: Medium Date forecast last reviewed: 24/06/2011		4%	
G29 Pupil Referral Unit		Expenditure	4,925	4,925	2,463	2,072	(391)	4,925	4,942	17	0	0				
		Income	(727)	(727)	(364)	(259)	105	(727)	(745)	(18)	2	2				
		Net Expenditure	4,198	4,198	2,099	1,813	(286)	4,198	4,197	(1)	(0)	(0)	Budget Risk: Stephen Pugh High Date forecast last reviewed: 20/07/2011		0%	
H10 Learning & Achiev't M & A DSG		Expenditure	160	160	80	160	80	160	160	0	0	0				
		Income	0	0	0	0	0	0	0	0	0	0				
		Net Expenditure	160	160	80	160	80	160	160	0	0	0	Vote Budget Manager: Anne Canning Budget Risk: Low Date forecast last reviewed: 24/06/2011		0%	
H11 Early Years Service DSG		Expenditure	3,135	3,407	1,704	1,662	(42)	3,135	3,458	51	1	10				
		Income	0	0	0	0	0	0	0	0	0	0				
		Net Expenditure	3,135	3,407	1,704	1,662	(42)	3,135	3,458	51	1	10	Vote Budget Manager: Monica Forty Budget Risk: Low Date forecast last reviewed: 24/06/2011		1%	
H16 Special Educ Needs DSG		Expenditure	9,049	9,049	4,525	1,583	(2,942)	8,871	8,937	(112)	(1)	1	The level of expenditure for recoupment for the 09/10 and 10/11 financial years has not been as high as projected which combined with a lower projected expenditure for the 11/12 financial year gives an expected underspend of approx £217K. In addition, there is an £85K budget included in our vote this year for which we do not have any planned expenditure. This gross underspend (approx £303K) is somewhat offset by a projected overspend on the independent school fees of approx £190K. This gives a net projected underspend on the expenditure of approx £112K.		-2%	
		Income	(2,427)	(2,427)	(1,214)	2,033	3,247	(2,238)	(2,421)	6	(0)	8				
		Net Expenditure	6,622	6,622	3,311	3,616	305	6,633	6,516	(106)	(2)	(2)	Vote Budget Manager: David Carroll Budget Risk: Medium Date forecast last reviewed: 13/09/2011			

CHILDREN, SCHOOLS AND FAMILIES (Dedicated Schools Grant)		FULL YEAR										Variance (Previous & Latest Forecast Outturn %)	Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates	RAG Status		
		Original Budget £'000	Latest Budget £'000	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	Variance (Latest Budget to Latest Forecast Outturn)							
									£'000	%	%					
H18 Educ Psychology Serv DSG	Expenditure	128	128	64	0	(64)	128	128	0	0	0					
	Income	0	0	0	0	0	0	0	0	0	0					
	Net Expenditure	128	128	64	0	(64)	128	128	0	0	0					0%
												Vote Budget Manager: David Carroll Budget Risk: Low Date forecast last reviewed: 24/06/2011				
H27 14-19 Years DSG	Expenditure	459	458	229	223	(6)	407	382	(76)	(17)	(6)					
	Income	(77)	(77)	(39)	0	39	(25)	0	77	(100)	(100)					
	Net Expenditure	382	381	191	223	33	382	382	1	0	0					0%
												An overall reduction in expenditure Budget Risk: Medium Date forecast last reviewed: 24/06/2011				
H78 Pupil Admissions & Excl DSG	Expenditure	681	801	401	357	(44)	762	802	1	0	5					
	Income	(117)	(117)	(59)	(77)	(19)	(117)	(120)	(3)	3	3					
	Net Expenditure	564	684	342	280	(62)	645	682	(2)	(0)	6					0%
												Vote Budget Manager: Terry Bryan Budget Risk: Low Date forecast last reviewed: 20/07/2011				
TOTAL FOR LEARNING & ACHIEVEMENT	Expenditure	22,510	22,901	11,451	7,717	(3,734)	22,335	22,756	(145)	(1)	2					
	Income	(4,439)	(4,439)	(2,220)	1,347	3,567	(4,057)	(4,236)	203	(5)	4					
	Net Expenditure	18,071	18,462	9,231	9,064	(167)	18,278	18,520	58	0	1					0%
												Service Head: Anne Canning				
H55 Children Looked After DSG	Expenditure	279	279	140	120	(20)	279	279	0	0	0					
	Income	(40)	0	0	0	0	(40)	0	0	0	(100)					
	Net Expenditure	239	279	140	120	(20)	239	279	0	0	17					0%
												Vote Budget Manager: Jenny Boyd Budget Risk: Low Date forecast last reviewed: 16/08/2011				
H62 Attendance & Welfare Service	Expenditure	55	55	28	0	(28)	55	55	0	0	0					
	Income	0	0	0	0	0	0	0	0	0	0					
	Net Expenditure	55	55	28	0	(28)	55	55	0	0	0					0%
												Vote Budget Manager: David Hough Budget Risk: Low Date forecast last reviewed: 16/08/2011				
TOTAL FOR CHILDRENS SOCIAL CARE	Expenditure	334	334	167	120	(47)	334	334	0	0	0					
	Income	(40)	0	0	0	0	(40)	0	0	0	(100)					
	Net Expenditure	294	334	167	120	(47)	294	334	0	0	14					0%
												Service Head: Children's Social Care				
H79 CSF Resources Management DSG	Expenditure	1,352	1,662	831	1,169	338	1,509	1,819	157	9	21					
	Income	0	0	0	0	0	0	0	0	0	0					
	Net Expenditure	1,352	1,662	831	1,169	338	1,509	1,819	157	9	21					9%
												Catering short-term deficit Vote Budget Manager: Kate Bingham Budget Risk: Low Date forecast last reviewed: 24/06/2011				
H83 CSF Human Resources DSG	Expenditure	867	982	491	1,134	643	867	982	0	0	13					
	Income	0	0	0	0	0	0	0	0	0	0					
	Net Expenditure	867	982	491	1,134	643	867	982	0	0	13					0%
												Vote Budget Manager: Mark Keeble Budget Risk: High Date forecast last reviewed: 16/08/2011				
TOTAL FOR CHILDRENS SERVICES RESOURCES	Expenditure	2,219	2,644	1,322	2,303	981	2,376	2,801	157	6	18					
	Income	0	0	0	0	0	0	0	0	0	0					
	Net Expenditure	2,219	2,644	1,322	2,303	981	2,376	2,801	157	6	18					6%
												Service Head: Kate Bingham				
TOTAL FOR EXTERNAL FUNDING (H68)	Expenditure	0	0	0	0	0	0	0	0	0	0					
	Income	(294,339)	(295,430)	(147,715)	0	147,715	(294,339)	(295,430)	0	0	0					
	Net Expenditure	(294,339)	(295,430)	(147,715)	0	147,715	(294,339)	(295,430)	0	0	0					0%
												Service Head: Kate Bingham Budget Risk: High Date forecast last reviewed: 13/09/2011				
TOTAL FOR CSF SCHOOLS BUDGET (DSG)	Expenditure	322,084	322,659	161,330	78,844	(82,486)	321,225	322,456	(203)	(0)	0					
	Income	(322,084)	(322,659)	(161,330)	(23,954)	137,376	(321,225)	(322,456)	203	(0)	0					
	Net Expenditure	0	0	0	54,890	54,890	0	0	0	0	(0)					0%
												Director: Isobel Cattermole				

CORPORATE MONTHLY BUDGET MONITORING - SEPTEMBER 2011

2% to 5%
Amber
>5% Red<2% Green
2% - 5% Amber
>5% Red

CHILDREN, SCHOOLS AND FAMILIES (General Fund Budget)		FULL YEAR										Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates	PAG Status			
		Original Budget	Latest Budget	Budget to Date	Actual to Date	Variance to Date	Previous Forecast	Latest Forecast	Variance (Latest Budget to Latest Forecast Outturn)		Variance (Previous & Latest Forecast Outturn)					
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	%	%					
TOTAL FOR PRE-PRIMARY EDUCATION GF		Expenditure	134	40	20	0	(20)	40	40	0	0	0				
		Income	0	0	0	0	0	0	0	0	0	0				
		Net Expenditure	134	40	20	0	(20)	40	40	0	0	0				0%
													Service Head: Kate Bingham			
													Budget Risk: Low			
													Date forecast last reviewed: 13/09/2011			
TOTAL FOR PRIMARY EDUCATION GF		Expenditure	4,003	4,564	2,282	0	(2,282)	4,564	4,564	0	0	0				
		Income	0	0	0	0	0	0	0	0	0	0				
		Net Expenditure	4,003	4,564	2,282	0	(2,282)	4,564	4,564	0	0	0				0%
													Service Head: Kate Bingham			
													Budget Risk: Low			
													Date forecast last reviewed: 13/09/2011			
TOTAL FOR SECONDARY EDUCATION GF		Expenditure	5,338	4,768	2,384	202	(2,182)	4,768	4,768	0	0	0				
		Income	0	0	0	0	0	0	0	0	0	0				
		Net Expenditure	5,338	4,768	2,384	202	(2,182)	4,768	4,768	0	0	0				0%
													Service Head: Kate Bingham			
													Budget Risk: Low			
													Date forecast last reviewed: 13/09/2011			
TOTAL FOR SPECIAL EDUCATION GF		Expenditure	481	731	366	0	(366)	731	731	0	0	0				
		Income	0	0	0	0	0	0	0	0	0	0				
		Net Expenditure	481	731	366	0	(366)	731	731	0	0	0				0%
													Service Head: Kate Bingham			
													Budget Risk: Low			
													Date forecast last reviewed: 13/09/2011			
G10 Learning & Achievement M & A GF		Expenditure	175	175	88	84	(4)	175	168	(7)	(4)	(4)				
		Income	(160)	(160)	(80)	(160)	(80)	(160)	(160)	0	0	0				
		Net Expenditure	15	15	8	(76)	(84)	15	8	(7)	(47)	(47)				-47%
													Vote Budget Manager: Anne Canning			
													Budget Risk: Low			
													Date forecast last reviewed:			
G11 Early Years Service GF		Expenditure	2,967	2,967	1,484	1,135	(349)	2,979	3,330	363	12	12				
		Income	(2,890)	(2,890)	(1,445)	(63)	1,382	(2,922)	(3,252)	(362)	13	11				
		Net Expenditure	77	77	39	1,072	1,034	57	78	1	1	37				1%
													Vote Budget Manager: Monica Forty			
													Budget Risk: Low			
													Date forecast last reviewed: 16/08/2011			
G12 Local Authority Day Nurseries		Expenditure	2,777	2,625	1,313	1,177	(136)	2,625	2,574	(51)	(2)	(2)				
		Income	(2,570)	(2,570)	(1,285)	(108)	1,177	(2,570)	(2,574)	(4)	0	0				
		Net Expenditure	207	55	28	1,069	1,042	55	0	(55)	(100)	(100)				-100%
													Vote Budget Manager: Monica Forty			
													Budget Risk: Low			
													Date forecast last reviewed: 24/06/2011			
G13 Childrens Centres		Expenditure	10,033	10,066	5,033	3,605	(1,428)	10,033	10,066	0	0	0				
		Income	(10,033)	(10,033)	(5,017)	41	5,058	(10,033)	(10,033)	0	0	0				
		Net Expenditure	0	33	17	3,646	3,630	0	33	0	0	0				0%
													Vote Budget Manager: Mohammed Jolil			
													Budget Risk: Low			
													Date forecast last reviewed: 16/08/2011			
G14 School Improvement Primary		Expenditure	461	1,163	582	723	142	993	1,163	0	0	17				
		Income	(453)	(1,155)	(578)	(445)	133	(985)	(1,155)	0	0	17				
		Net Expenditure	8	8	4	278	274	8	8	0	0	0				0%
													Vote Budget Manager: Monica Forty			
													Budget Risk: Low			
													Date forecast last reviewed: 16/08/2011			
G16 Special Educational Needs GF		Expenditure	4,580	5,141	2,571	2,011	(560)	5,066	4,963	(178)	(3)	(2)				
		Income	(228)	(959)	(480)	(40)	440	(884)	(781)	178	(19)	(12)				
		Net Expenditure	4,352	4,182	2,091	1,971	(120)	4,182	4,182	0	0	0				0%
													Vote Budget Manager: David Carroll			
													Budget Risk: High			
													Date forecast last reviewed: 13/09/2011			

CHILDREN, SCHOOLS AND FAMILIES (General Fund Budget)		FULL YEAR										Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates	RAG Status
		Original Budget	Latest Budget	Budget to Date	Actual to Date	Variance to Date	Previous Forecast	Latest Forecast	Variance (Latest Budget to Latest Forecast)		Variance (Previous & Latest Forecast)		
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	%		
G18 Educational Psychology Serv GF	Expenditure	1,307	1,307	654	710	57	1,442	1,388	81	6	(4)	Vote Budget Manager: David Carroll Budget Risk: Low Date forecast last reviewed: 16/08/2011	-1%
	Income	(694)	(781)	(391)	(168)	223	(855)	(868)	(87)	11	2		
	Net Expenditure	613	526	263	542	279	587	520	(6)	(1)	(11)		
G20 School Governance & Information	Expenditure	153	233	117	131	15	267	265	32	14	(1)	Vote Budget Manager: Hania Franek Budget Risk: Low Date forecast last reviewed: 13/09/2011	1%
	Income	0	(80)	(40)	(90)	(50)	(110)	(110)	(30)	38	0		
	Net Expenditure	153	153	77	41	(36)	157	155	2	1	(1)		
G22 Student Awards	Expenditure	68	68	34	146	112	68	146	78	115	115	Vote Budget Manager: Di Warne Budget Risk: Low Date forecast last reviewed:	0%
	Income	(68)	(68)	(34)	0	34	(68)	(146)	(78)	115	115		
	Net Expenditure	0	0	0	146	146	0	0	0	0	0		
G26 School Improvement Secondary	Expenditure	1,150	1,745	873	1,147	275	1,151	1,151	(594)	(34)	0	Vote Budget Manager: Anne Canning Budget Risk: Medium Date forecast last reviewed: 24/06/2011	0%
	Income	(1,063)	(1,657)	(829)	(774)	55	(1,063)	(1,063)	594	(36)	0		
	Net Expenditure	87	88	44	373	329	88	88	0	0	0		
G27 14 to 19 Year GF	Expenditure	0	0	0	2	2	0	0	0	0	0	Vote Budget Manager: Kevin Munday Budget Risk: Medium Date forecast last reviewed:	0%
	Income	0	0	0	18	18	0	0	0	0	0		
	Net Expenditure	0	0	0	20	20	0	0	0	0	0		
G30 Arts & Music Service	Expenditure	1,081	1,385	693	679	(14)	1,385	1,385	0	0	0	Vote Budget Manager: Karen Brock / Shabbir Ahmed Budget Risk: Medium Date forecast last reviewed: 24/06/2011	0%
	Income	(1,081)	(1,385)	(693)	(401)	292	(1,385)	(1,385)	0	0	0		
	Net Expenditure	0	0	0	278	278	0	0	0	0	0		
G33 E-Learning	Expenditure	114	531	266	595	330	531	643	112	21	21	Vote Budget Manager: Terry Patterson Budget Risk: Medium Date forecast last reviewed: 24/06/2011	0%
	Income	0	(417)	(209)	(99)	110	(417)	(529)	(112)	27	27		
	Net Expenditure	114	114	57	496	439	114	114	0	0	0		
G34 Excellence In Cities	Expenditure	0	0	0	6	6	0	0	0	0	0	Vote Budget Manager: Alan Watts Budget Risk: Low Date forecast last reviewed:	0%
	Income	0	0	0	0	0	0	0	0	0	0		
	Net Expenditure	0	0	0	6	6	0	0	0	0	0		
H17 Support for Learning Service	Expenditure	53	0	0	0	0	0	0	0	0	0	Vote Budget Manager: Liz Vickerie Budget Risk: Low Date forecast last reviewed: 24/06/2011	0%
	Income	0	0	0	0	0	0	0	0	0	0		
	Net Expenditure	53	0	0	0	0	0	0	0	0	0		
TOTAL FOR LEARNING AND ACHIEVEMENT	Expenditure	24,919	27,406	13,703	12,151	(1,552)	26,715	27,242	(164)	(1)	2	Service Head: Anne Canning	-1%
	Income	(19,240)	(22,155)	(11,078)	(2,289)	8,789	(21,452)	(22,056)	99	(0)	3		
	Net Expenditure	5,679	5,251	2,626	9,862	7,237	5,263	5,186	(65)	(1)	(1)		
G37 Youth & Community Learning M&A	Expenditure	224	179	90	90	1	175	173	(6)	(3)	(1)	Vote Budget Manager: Mary Durkin Budget Risk: Low Date forecast last reviewed: 24/06/2011	-3%
	Income	0	0	0	(20)	(20)	0	0	0	0	0		
	Net Expenditure	224	179	90	70	(20)	175	173	(6)	(3)	(1)		

CHILDREN, SCHOOLS AND FAMILIES (General Fund Budget)		FULL YEAR										Variance (Previous & Latest Forecast Outturn) %	Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates	RAG Status
		Original Budget £'000	Latest Budget £'000	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Previous Forecast £'000	Latest Forecast Outturn £'000	Variance (Latest Budget to Latest Forecast Outturn)					
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	%	%			
G19 Parental Engagement & Support	Expenditure	1,124	1,124	562	571	9	1,116	1,260	136	12	13	Vote Budget Manager: Jill McGinley Budget Risk: High Date forecast last reviewed: 24/06/2011	0%	
	Income	(346)	(346)	(173)	(207)	(34)	(346)	(482)	(136)	39	39			
	Net Expenditure	778	778	389	364	(25)	770	778	0	0	1			
G39 Youth & Connexions Service	Expenditure	8,975	8,559	4,280	3,347	(933)	9,402	8,802	243	3	(6)	Additional grant allocation of £200k has been received re Peer work. Also, additional income has been identified in the Young Carer & Aspire projects. Vote Budget Manager: Dinar Hossain Budget Risk: Medium Date forecast last reviewed: 13/09/2011	0%	
	Income	(4,002)	(3,402)	(1,701)	(171)	1,530	(4,245)	(3,645)	(243)	7	(14)			
	Net Expenditure	4,973	5,157	2,579	3,176	598	5,157	5,157	0	0	0			
H40 Careers Service	Expenditure	0	1,180	590	346	(244)	1,180	1,180	0	0	0	Vote Budget Manager: Steve Grocott Budget Risk: High Date forecast last reviewed: 13/09/2011	0%	
	Income	0	(1,075)	(538)	(71)	467	(1,180)	(1,075)	0	0	0			
	Net Expenditure	0	105	53	275	223	0	105	0	0	0			
G41 Healthy Lives	Expenditure	369	369	185	128	(57)	460	460	91	25	0	Vote Budget Manager: Lorraine Hachou Budget Risk: Low Date forecast last reviewed: 16/08/2011	-2%	
	Income	(262)	(262)	(131)	(119)	12	(355)	(355)	(93)	35	0			
	Net Expenditure	107	107	54	9	(45)	105	105	(2)	(2)	0			
G42 Community Languages Services	Expenditure	777	887	444	457	14	922	1,032	145	16	12	Additional grants from schools and capacity building Vote Budget Manager: Jamal Uddin Budget Risk: Low Date forecast last reviewed: 13/09/2011	0%	
	Income	(60)	(170)	(85)	(144)	(59)	(205)	(315)	(145)	85	54			
	Net Expenditure	717	717	359	313	(46)	717	717	0	0	0			
G44 Extended Schools	Expenditure	734	1,295	648	810	163	1,285	1,182	(113)	(9)	(8)	The variances at gross level represent the cash advances to the schools (£125k) which do not appear as Revenue items Vote Budget Manager: Lorraine Hachou / Claire Hatton Budget Risk: Low Date forecast last reviewed: 24/06/2011	0%	
	Income	(95)	(646)	(323)	(49)	274	(646)	(533)	113	(17)	(17)			
	Net Expenditure	639	649	325	761	437	639	649	0	0	2			
G45 Play	Expenditure	0	0	0	0	0	0	0	0	0	0	Vote Budget Manager: Claire Hatton Budget Risk: Low Date forecast last reviewed: 24/06/2011	0%	
	Income	0	0	0	0	0	0	0	0	0	0			
	Net Expenditure	0	0	0	0	0	0	0	0	0	0			
G60 Youth Offending Service	Expenditure	1,436	1,727	864	842	(22)	1,774	1,819	92	5	3	Vote Budget Manager: Stuart Johnson Budget Risk: Medium Date forecast last reviewed: 13/09/2011	6%	
	Income	(784)	(841)	(421)	(24)	397	(873)	(883)	(42)	5	1			
	Net Expenditure	652	886	443	818	375	901	936	50	6	4			
TOTAL FOR YOUTH AND COMMUNITY LEARNING	Expenditure	13,639	15,320	7,660	6,591	(1,069)	16,314	15,908	588	4	(2)	Service Head: Mary Durkin	0%	
	Income	(5,549)	(6,742)	(3,371)	(805)	2,566	(7,850)	(7,288)	(546)	8	(7)			
	Net Expenditure	8,090	8,578	4,289	5,786	1,497	8,464	8,620	42	0	2			
G49 Childrens Social Care M&A	Expenditure	198	198	99	147	48	198	198	0	0	0	Vote Budget Manager: Helen Lincoln Budget Risk: Low Date forecast last reviewed: 16/08/2011	0%	
	Income	0	0	0	8	8	0	0	0	0	0			
	Net Expenditure	198	198	99	155	56	198	198	0	0	0			
G50 Child Protection & Reviewing	Expenditure	2,181	2,304	1,152	1,088	(64)	2,288	2,283	(21)	(1)	(0)	Vote Budget Manager: Ann Roach Budget Risk: High Date forecast last reviewed: 13/09/2011	-1%	
	Income	(124)	1	1	(33)	(34)	0	0	(1)	(100)	0			
	Net Expenditure	2,057	2,305	1,153	1,055	(98)	2,288	2,283	(22)	(1)	(0)			

CHILDREN, SCHOOLS AND FAMILIES (General Fund Budget)		FULL YEAR										Variance (Previous & Latest Forecast Outturn) %	Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates	RAG Status
		Original Budget £'000	Latest Budget £'000	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	Variance (Latest Budget to Latest Forecast Outturn)		Forecast Outturn %			
									£'000	%				
G51 Childrens Res M&A	Expenditure	685	702	351	365	14	726	726	24	3	0	Vote Budget Manager: Hilary Bull Budget Risk: Low Date forecast last reviewed: 16/08/2011	3%	
	Income	0	0	0	0	0	0	0	0	0	0			
	Net Expenditure	685	702	351	365	14	726	726	24	3	0			
G52 Childrens Res Residential	Expenditure	1,483	1,497	749	798	50	1,525	1,566	69	5	3	Vote Budget Manager: Hilary Bull Budget Risk: Low Date forecast last reviewed: 24/06/2011	5%	
	Income	0	0	0	0	0	0	0	0	0	0			
	Net Expenditure	1,483	1,497	749	798	50	1,525	1,566	69	5	3			
G53 Childrens Res Family Placement	Expenditure	2,689	2,642	1,321	1,290	(31)	2,642	2,642	0	0	0	Vote Budget Manager: Hilary Bull Budget Risk: Low Date forecast last reviewed: 16/08/2011	1%	
	Income	(66)	(66)	(33)	(18)	15	(52)	(52)	14	(21)	0			
	Net Expenditure	2,623	2,576	1,288	1,272	(16)	2,590	2,590	14	1	0			
G54 Childrens Res Commissioning	Expenditure	16,612	16,472	8,236	7,574	(662)	16,378	16,301	(171)	(1)	(0)	Budgeted LAC numbers 326, current LAC numbers 305. This is a very volatile budget. It only takes one or two high cost placements to materially affect the projection.	-1%	
	Income	(434)	(484)	(242)	(72)	170	(434)	(484)	0	0	12			
	Net Expenditure	16,178	15,988	7,994	7,502	(492)	15,944	15,817	(171)	(1)	(1)			
G55 Children Looked After GF	Expenditure	2,064	2,016	1,008	1,014	6	2,043	2,043	27	1	0	Vote Budget Manager: Jenny Boyd Budget Risk: Medium Date forecast last reviewed: 13/09/2011	1%	
	Income	0	0	0	0	0	0	0	0	0	0			
	Net Expenditure	2,064	2,016	1,008	1,014	6	2,043	2,043	27	1	0			
G56 Leaving Care	Expenditure	2,368	2,311	1,156	1,000	(156)	2,240	2,240	(71)	(3)	0	Vote Budget Manager: Helen Lincoln Budget Risk: Medium Date forecast last reviewed: 13/09/2011	-1%	
	Income	(164)	(164)	(82)	(26)	56	(110)	(110)	54	(33)	0			
	Net Expenditure	2,204	2,147	1,074	974	(100)	2,130	2,130	(17)	(1)	0			
G57 Fieldwork Advice & Assessment	Expenditure	4,286	4,490	2,245	2,085	(160)	4,490	4,415	(75)	(2)	(2)	Vote Budget Manager: Paul McGee Budget Risk: High Date forecast last reviewed: 16/08/2011	-3%	
	Income	(427)	(247)	(124)	(130)	(7)	(427)	(298)	(51)	21	(30)			
	Net Expenditure	3,859	4,243	2,122	1,955	(167)	4,063	4,117	(126)	(3)	1			
G58 Children with Disabilities	Expenditure	3,223	3,200	1,600	2,017	417	3,428	3,289	89	3	(4)	Vote Budget Manager: Khalida Khan Budget Risk: Medium Date forecast last reviewed: 24/06/2011	4%	
	Income	(914)	(914)	(457)	(104)	353	(1,164)	(914)	0	0	(21)			
	Net Expenditure	2,309	2,286	1,143	1,913	770	2,264	2,375	89	4	5			
G59 Emergency Duty Team	Expenditure	318	318	159	206	47	427	418	100	31	(2)	Vote Budget Manager: Paul McGee Budget Risk: Low Date forecast last reviewed: 13/09/2011	36%	
	Income	(44)	(44)	(22)	0	22	(44)	(44)	0	0	0			
	Net Expenditure	274	274	137	206	69	383	374	100	36	(2)			

CHILDREN, SCHOOLS AND FAMILIES (General Fund Budget)		FULL YEAR										Variance (Previous & Latest Forecast Outturn) £'000 %	Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates	RAG Status
		Original Budget £'000	Latest Budget £'000	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Previous Forecast £'000	Latest Forecast Outturn £'000	Variance (Latest Budget to Latest Forecast Outturn) £'000 %					
G61 Children with Mental Health	Expenditure	1,445	1,420	710	499	(211)	1,405	1,405	(15)	(1)	0	Vote Budget Manager: Bill Williams Budget Risk: Low Date forecast last reviewed: 16/08/2011	-1%	
	Income	0	0	0	0	0	0	0	0	0	0			
	Net Expenditure	1,445	1,420	710	499	(211)	1,405	1,405	(15)	(1)	0			
G62 Attendance & Welfare Serv GF	Expenditure	1,437	1,647	824	859	36	1,437	1,647	0	0	15	Vote Budget Manager: David Hough Budget Risk: Low Date forecast last reviewed: 24/06/2011	0%	
	Income	(509)	(719)	(360)	(432)	(73)	(509)	(719)	0	0	41			
	Net Expenditure	928	928	464	427	(37)	928	928	0	0	0			
H57 Family Support & Protection	Expenditure	4,482	4,592	2,296	2,222	(74)	4,826	4,826	234	5	0	Additional income generated by FIP SLA. Vote Budget Manager: Sukriti Sen Budget Risk: Low Date forecast last reviewed: 13/09/2011	-2%	
	Income	(822)	(822)	(411)	(211)	200	(1,122)	(1,122)	(300)	36	0			
	Net Expenditure	3,660	3,770	1,885	2,011	126	3,704	3,704	(66)	(2)	0			
G75 IT Social Care	Expenditure	562	562	281	240	(41)	562	562	0	0	0	Vote Budget Manager: Andrew Cross Budget Risk: Low Date forecast last reviewed: 24/06/2011	0%	
	Income	(347)	(346)	(173)	(87)	86	(346)	(346)	0	0	0			
	Net Expenditure	215	216	108	153	45	216	216	0	0	0			
TOTAL FOR CHILDRENS SOCIAL CARE	Expenditure	44,033	44,371	22,186	21,404	(782)	44,615	44,561	190	0	(0)	Service Head: Helen Lincoln	0%	
	Income	(3,851)	(3,805)	(1,903)	(1,105)	798	(4,208)	(4,089)	(284)	7	(3)			
	Net Expenditure	40,182	40,566	20,283	20,299	16	40,407	40,472	(94)	(0)	0			
G65 Transformation Project	Expenditure	222	104	52	52	0	111	129	25	24	16	Vote Budget Manager: Anthony Walters Budget Risk: Low Date forecast last reviewed: 13/09/2011	1%	
	Income	(50)	(18)	(9)	0	9	(24)	(42)	(24)	0	75			
	Net Expenditure	172	86	43	52	9	87	87	1	1	0			
G71 Strategy & Policy	Expenditure	686	686	343	302	(41)	678	678	(8)	(1)	0	Vote Budget Manager: Layla Richards Budget Risk: Low Date forecast last reviewed: 13/09/2011	0%	
	Income	(17)	(17)	(9)	(7)	2	(12)	(12)	5	(29)	0			
	Net Expenditure	669	669	335	295	(40)	666	666	(3)	(0)	0			
G74 Equalities Development	Expenditure	802	694	347	157	(190)	694	694	0	0	0	Vote Budget Manager: Sasta Miah Budget Risk: Low Date forecast last reviewed: 13/09/2011	0%	
	Income	0	0	0	(1)	(1)	0	0	0	0	0			
	Net Expenditure	802	694	347	156	(191)	694	694	0	0	0			
TOTAL FOR DIRECTOR'S SERVICES	Expenditure	1,710	1,484	742	511	(231)	1,483	1,501	17	1	1	Service Head: Isobel Cattermole	0%	
	Income	(67)	(35)	(18)	(8)	10	(36)	(54)	(19)	54	50			
	Net Expenditure	1,643	1,449	725	503	(222)	1,447	1,447	(2)	(0)	0			
G79 CSF Resources Management GF	Expenditure	227	227	114	109	(5)	227	213	(14)	(6)	(6)	Vote Budget Manager: Kate Bingham Budget Risk: Low Date forecast last reviewed: 24/06/2011	-6%	
	Income	(47)	(47)	(24)	(22)	2	(47)	(44)	3	(6)	(6)			
	Net Expenditure	180	180	90	87	(3)	180	169	(11)	(6)	(6)			
G67 Commissioned Services	Expenditure	1,509	1,783	892	978	87	2,059	2,299	516	29	12	Vote Budget Manager: Karen Badgery Budget Risk: Low Date forecast last reviewed: 13/09/2011	1%	
	Income	(43)	(99)	(50)	(272)	(223)	(534)	(590)	(491)	496	10			
	Net Expenditure	1,466	1,684	842	706	(136)	1,525	1,709	25	1	12			
G68 Major Government Grant Funding	Expenditure	0	5	3	55	53	4	4	(1)	(20)	0	No longer used. Vote Budget Manager: David Tully Budget Risk: Low Date forecast last reviewed:	0%	
	Income	0	(5)	(3)	(4)	(2)	(4)	(4)	1	(20)	0			
	Net Expenditure	0	0	0	51	51	0	0	0	0	0			

CHILDREN, SCHOOLS AND FAMILIES (General Fund Budget)		FULL YEAR										Variance (Previous & Latest Forecast Outturn) %	Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates	RAG Status
		Original Budget £'000	Latest Budget £'000	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Previous Forecast £'000	Latest Forecast Outturn £'000	Variance (Latest Budget to Latest Forecast Outturn) %					
G70 Childrens Information Systems	Expenditure	265	301	151	134	(17)	275	328	27	9	19	Vote Budget Manager: Iqbal Vaza Budget Risk: Low Date forecast last reviewed: 13/09/2011	16%	
	Income	(73)	(74)	(37)	(60)	(23)	0	(65)	9	(12)	0			
	Net Expenditure	192	227	114	74	(40)	275	263	36	16	(4)			
G72 Programme Management	Expenditure	148	148	74	78	4	157	157	9	6	0	Vote Budget Manager: John Mitchell Budget Risk: Low Date forecast last reviewed: 13/09/2011	-7%	
	Income	0	0	0	0	0	(20)	(20)	(20)	0	0			
	Net Expenditure	148	148	74	78	4	137	137	(11)	(7)	0			
G80 Information & Support Services	Expenditure	434	434	217	241	24	434	434	0	0	0	Vote Budget Manager: Chris Canty Budget Risk: Low Date forecast last reviewed:	0%	
	Income	(68)	(102)	(51)	0	51	(102)	(102)	0	0	0			
	Net Expenditure	366	332	166	241	75	332	332	0	0	0			
G81 Building Dev & Tech Service	Expenditure	780	6,526	3,263	352	(2,911)	6,551	6,549	23	0	(0)	Vote Budget Manager: Pat Watson Budget Risk: High Date forecast last reviewed: 13/09/2011	0%	
	Income	(231)	(314)	(157)	(64)	93	(314)	(314)	0	0	0			
	Net Expenditure	549	6,212	3,106	288	(2,818)	6,237	6,235	23	0	(0)			
G82 Childrens Services Finance	Expenditure	821	821	411	387	(24)	912	866	45	5	(5)	Vote Budget Manager: David Tully Budget Risk: High Date forecast last reviewed: 21/10/2011	0%	
	Income	(202)	(163)	(82)	(359)	(278)	(208)	(208)	(45)	28	0			
	Net Expenditure	619	658	329	28	(301)	704	658	0	0	(7)			
G83 CSF Human Resources GF	Expenditure	1,947	2,017	1,009	1,487	479	1,945	2,058	41	2	6	Vote Budget Manager: Mark Keeble Budget Risk: High Date forecast last reviewed: 25/10/2011	2%	
	Income	(250)	(250)	(125)	0	125	(250)	(250)	0	0	0			
	Net Expenditure	1,697	1,767	884	1,487	604	1,695	1,808	41	2	7			
G86 Professional Dev Centre	Expenditure	616	628	314	267	(47)	622	623	(5)	(1)	0	Vote Budget Manager: Clare Goodbody Budget Risk: Medium Date forecast last reviewed: 13/09/2011	5100%	
	Income	(627)	(627)	(314)	(410)	(97)	(621)	(571)	56	(9)	(8)			
	Net Expenditure	(11)	1	1	(143)	(144)	1	52	51	5,100	5,100			
G87 Contract Services	Expenditure	13,686	13,686	6,843	5,713	(1,130)	13,109	13,078	(608)	(4)	(0)	Vote Budget Manager: Michael Hales Budget Risk: High Date forecast last reviewed: 16/08/2011	0%	
	Income	(13,686)	(13,686)	(6,843)	(4,551)	2,292	(13,109)	(13,055)	631	(5)	(0)			
	Net Expenditure	0	0	0	1,162	1,162	0	23	23	0	0			
H82 Holding Account & Support Services	Expenditure	5,843	8,286	4,143	4,449	306	8,665	8,223	(63)	(1)	(5)	Vote Budget Manager: David Tully Budget Risk: High Date forecast last reviewed: 16/08/2011	-1%	
	Income	0	(39)	(20)	0	20	(39)	(39)	0	0	0			
	Net Expenditure	5,843	8,247	4,124	4,449	326	8,626	8,184	(63)	(1)	(5)			
H87 Building & Technical Services	Expenditure	1,080	1,312	656	550	(106)	907	417	(895)	(68)	(54)	Vote Budget Manager: Neil Bartlett Budget Risk: High Date forecast last reviewed: 13/09/2011	0%	
	Income	(1,080)	(1,312)	(656)	(164)	492	(900)	(412)	900	(69)	(54)			
	Net Expenditure	0	0	0	386	386	7	5	5	0	(29)			
TOTAL FOR CHILDRENS SERVICES RESOURCES	Expenditure	27,356	36,174	18,087	14,800	(3,287)	35,867	35,249	(925)	(3)	(2)	Service Head: Kate Bingham	1%	
	Income	(16,307)	(16,718)	(8,359)	(5,906)	2,453	(16,148)	(15,674)	1,044	(6)	(3)			
	Net Expenditure	11,049	19,456	9,728	8,894	(834)	19,719	19,575	119	1	(1)			

CHILDREN, SCHOOLS AND FAMILIES (General Fund Budget)	FULL YEAR											Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates	RAG Status
	Original Budget	Latest Budget	Budget to Date	Actual to Date	Variance to Date	Previous Forecast	Latest Forecast	Variance (Latest Budget to Latest Forecast Outturn)		Variance (Previous & Latest Forecast Outturn)			
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	%	%			
G91 Revenue Holding Accounts	Expenditure	1,897	17,609	8,805	8,593	(212)	1,897	17,755	146	1	836	Over-spend comprises a £90k deficit on the Premises Staff trading a/c plus a £56k deficit on the ICT trading a/c	0%
	Income	(1,897)	(17,609)	(8,805)	(5,406)	3,399	(1,897)	(17,755)	(146)	1	836		
	Net Expenditure	0	0	0	3,187	3,187	0	0	0	0	0		
G95 CCN Pooled Budgets	Expenditure	0	0	0	0	0	0	0	0	0	0	Vote Budget Manager: Khalida Khan Budget Risk: Low Date forecast last reviewed:	0%
	Income	0	0	0	0	0	0	0	0	0	0		
	Net Expenditure	0	0	0	0	0	0	0	0	0	0		
TOTAL FOR HOLDING ACCOUNTS	Expenditure	1,897	17,609	8,805	8,593	(212)	1,897	17,755	146	1	836	Service Head: Helen Lincoln	0%
	Income	(1,897)	(17,609)	(8,805)	(5,406)	3,399	(1,897)	(17,755)	(146)	1	836		
	Net Expenditure	0	0	0	3,187	3,187	0	0	0	0	0		
TOTAL FOR CSF GENERAL FUND	Expenditure	123,510	152,467	76,234	64,252	(11,982)	136,994	152,319	(148)	(0)	11	Director: Isobel Cattermole	0%
	Income	(46,911)	(67,064)	(33,532)	(15,519)	18,013	(51,591)	(66,916)	148	(0)	30		
	Net Expenditure	76,599	85,403	42,702	48,733	6,031	85,403	85,403	0	0	0		

CORPORATE MONTHLY BUDGET MONITORING - SEPTEMBER 2011

2% to 5%
Amber
>5% Red

<2% Green
2% - 5% Amber
>5% Red

COMMUNITIES, LOCALITIES & CULTURE		Original Budget £'000	Latest Budget £'000	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	Variance (Latest Budget to Latest Forecast Outturn)		Variance (Previous & Latest Forecast Outturn)	Explanation of any variance that is considered to be significant and all variances greater than £100k	Flag Status
		Proposed mitigating action and dates											
E01 Management & Support	Expenditure	2,284	3,853	1,829	1,779	(50)	3,581	3,853	0	0	8		0%
	Income	(2,284)	(3,628)	(1,790)	(1,695)	95	(3,581)	(3,628)	0	0	1		
	Net Expenditure	0	225	39	84	45	0	225	0	0	0	Service Head: Robin Beattie	
		Budget Risk: Low											
		Date forecast last reviewed: October 2011											
E10 Public Realm M&A	Expenditure	656	757	370	310	(60)	814	757	0	0	(7)		0%
	Income	(656)	(757)	(378)	(364)	14	(656)	(757)	0	0	15		
	Net Expenditure	0	0	(8)	(54)	(46)	158	0	0	0	0	Vote Budget Manager: Jamie Blake	
		Budget Risk: Low											
		Date forecast last reviewed: October 2011											
E12 Transportatn & Highways	Expenditure	10,394	10,894	3,612	3,243	(369)	10,723	10,894	0	0	2	Variance to date reflects delays in making high value payments to private contractor	0%
	Income	(2,704)	(2,778)	(1,163)	(1,099)	64	(2,705)	(2,778)	0	0	3		
	Net Expenditure	7,690	8,116	2,449	2,144	(305)	8,018	8,116	0	0	1	Vote Budget Manager: Margaret Cooper	
		Budget Risk: High											
		Date forecast last reviewed: October 2011											
E15 Clean & Green	Expenditure	33,425	33,344	14,990	10,251	(4,739)	33,363	33,343	(1)	(0)	(0)	Variance to date reflects timing delays in processing high value invoices	0%
	Income	(5,665)	(5,666)	(2,356)	(524)	1,832	(5,666)	(5,666)	0	0	0		
	Net Expenditure	27,760	27,678	12,634	9,727	(2,907)	27,697	27,677	(1)	(0)	(0)	Vote Budget Manager: Simon Baxter	
		Budget Risk: High											
		Date forecast last reviewed: October 2011											
E23 Concessionary Fares	Expenditure	5,749	7,470	3,735	3,687	(48)	7,319	7,470	0	0	2	Budget target adjustment for cost of Freedom Pass scheme for 2011/12.	0%
	Income	(3)	(175)	(88)	(14)	74	(24)	(175)	0	0	629		
	Net Expenditure	5,746	7,295	3,647	3,673	26	7,295	7,295	0	0	0	Vote Budget Manager: John Chilton	
		Budget Risk: Low											
		Date forecast last reviewed: October 2011											
E24 Parking Control	Expenditure	7,457	7,457	3,410	2,997	(413)	7,457	7,457	0	0	0	The tracker saving of £487k relating to 'Parking - Improved Income Collection, Debt Management and Fraud Prevention' is not included in this projection.	0%
	Income	(7,457)	(7,457)	(6,753)	(6,572)	181	(7,457)	(7,457)	0	0	0		
	Net Expenditure	0	0	(3,343)	(3,575)	(232)	0	0	0	0	0	Vote Budget Manager: John Chilton	
		Budget Risk: Low											
		Date forecast last reviewed: October 2011											
Public Realm Total	Expenditure	57,681	59,922	26,117	20,488	(5,629)	59,676	59,921	(1)	(0)	0		0%
	Income	(16,485)	(16,833)	(10,738)	(8,573)	2,165	(16,508)	(16,833)	0	0	2		
	Net Expenditure	41,196	43,089	15,379	11,915	(3,464)	43,168	43,088	(1)	(0)	(0)	Service Head: Jamie Blake	
E80 Safer Communities Management	Expenditure	152	176	88	239	151	136	176	0	0	29	In year costs are currently higher than budgeted because they include redundancy and severance payments to a former Service Head. These will be funded corporately and the latest budget does not allow for those redundancy payments.	0%
	Income	(155)	(155)	(78)	0	78	(155)	(155)	0	0	0	Income - The variance to date is due to timing of posting recharges.	
	Net Expenditure	(3)	21	10	239	229	(19)	21	0	0	0	Vote Budget Manager: Andy Bamber	
		Budget Risk: Low											
		Date forecast last reviewed: October 2011											
E81 Community Safety Partnership, DV & HC	Expenditure	1,506	1,981	991	344	(647)	1,981	1,981	0	0	0	Community Safety Fund from GLA	0%
	Income	(60)	(556)	(278)	(339)	(61)	(556)	(556)	0	0	0		
	Net Expenditure	1,446	1,425	713	5	(708)	1,425	1,425	0	0	0	Vote Budget Manager: Emily Fieran-Reed	
		Budget Risk: Medium											
		Date forecast last reviewed: October 2011											
E83 Enforcement & Intervention	Expenditure	2,415	2,486	1,243	1,305	62	2,486	2,526	40	2	2	Community Safety Fund from GLA	0%
	Income	(114)	(154)	(77)	(113)	(36)	(154)	(194)	(40)	26	26		
	Net Expenditure	2,301	2,332	1,166	1,192	26	2,332	2,332	0	0	0	Vote Budget Manager: Gavin Dooley	
		Budget Risk: Medium											
		Date forecast last reviewed: October 2011											

COMMUNITIES, LOCALITIES & CULTURE		Original Budget £'000	Latest Budget £'000	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	Variance (Latest Budget to Latest Forecast Outturn)		Variance (Previous & Latest Forecast Outturn)	Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates	RAG Status
									£'000	%			
E84 Drugs Action Team	Expenditure	5,161	5,820	2,910	2,093	(817)	5,769	5,820	0	0	1	Budget change now reflects DAAT current year funding	0%
	Income	(3,761)	(4,306)	(2,153)	(2,901)	(748)	(4,306)	(4,306)	0	0	0		
	Net Expenditure	1,400	1,514	757	(808)	(1,565)	1,463	1,514	0	0	3		
E85 Env Commercial Services	Expenditure	4,431	4,554	2,307	2,120	(187)	4,554	4,597	43	1	1	Variance to date reflects timing of transactions	0%
	Income	(1,354)	(1,442)	(751)	(726)	25	(1,442)	(1,485)	(43)	3	3		
	Net Expenditure	3,077	3,112	1,556	1,394	(162)	3,112	3,112	0	0	0		
E86 Env Health Protection Services	Expenditure	4,482	4,444	2,224	1,961	(263)	4,382	4,451	7	0	2	Expenditure - Low spend to date is due to two factors. Firstly the Coroner's Court are notoriously slow in invoicing and this is reflected in the low actual to date spend. Secondly the contractor for the Out of Hours noise service has also been slow in submitting invoices. Income - Adverse in year variances on income relate mainly to the Pest Control service. Firstly there has been a delay in submitting bills to RSLs and then there has been a small delay in implementing the charging of private residents for pest control services.	0%
	Income	(953)	(984)	(492)	(225)	267	(922)	(988)	(4)	0	7		
	Net Expenditure	3,529	3,460	1,732	1,736	4	3,460	3,463	3	0	0		
Safer Communities Total	Expenditure	18,147	19,461	9,763	8,062	(1,701)	19,308	19,551	90	0	1		0%
	Income	(6,397)	(7,597)	(3,829)	(4,304)	(475)	(7,535)	(7,684)	(87)	1	2		
	Net Expenditure	11,750	11,864	5,934	3,758	(2,176)	11,773	11,867	3	0	1		
E40 Divisional Management	Expenditure	134	164	97	115	18	217	164	0	0	(24)		0%
	Income	(134)	(217)	(94)	(3)	91	(217)	(217)	0	0	0		
	Net Expenditure	0	(53)	3	112	109	0	(53)	0	0	0		
E41 Idea Stores	Expenditure	8,931	8,817	4,596	3,815	(781)	8,837	8,615	(202)	(2)	(3)	Expenditure - Various staffing costs are now being charged to other areas. Furthermore no energy charges have yet been posted into this account. Income - The actual includes an invoice covering three year's income (£192k) for the Canary Wharf Idea Store. This is not reflected in the budget.	0%
	Income	(1,185)	(1,185)	(186)	(272)	(86)	(1,185)	(1,006)	179	(15)	(15)		
	Net Expenditure	7,746	7,632	4,410	3,543	(867)	7,652	7,609	(23)	(0)	(1)		
E42 Sports & Physical Activity	Expenditure	4,767	4,589	1,649	1,358	(291)	4,549	4,661	72	2	2		1%
	Income	(386)	(650)	(83)	137	220	(658)	(695)	(45)	7	6		
	Net Expenditure	4,381	3,939	1,566	1,495	(71)	3,891	3,966	27	1	2		
E43 Parks & Open Spaces	Expenditure	3,285	3,359	1,598	1,414	(184)	3,388	3,359	0	0	(1)	Expenditure - Delay in processing large value contract payments in respect of grounds maintenance. Income - In year actual low because claims for Big Lottery grant have not yet been made.	0%
	Income	(339)	(349)	(175)	(90)	85	(424)	(349)	0	0	(18)		
	Net Expenditure	2,946	3,010	1,423	1,324	(99)	2,964	3,010	0	0	2		
E44 Arts & Events	Expenditure	2,243	2,391	1,180	1,086	(94)	2,372	2,333	(58)	(2)	(2)	Expenditure - In year variances due to delays in energy charges coming through. Income - Budget requires re-profiling to reflect higher levels of income in summer months.	0%
	Income	(1,120)	(1,158)	(579)	(645)	(66)	(1,240)	(1,099)	59	(5)	(11)		
	Net Expenditure	1,123	1,233	601	441	(160)	1,132	1,234	1	0	9		
E45 Mile End Park	Expenditure	787	787	379	286	(93)	787	787	0	0	0		0%
	Income	(787)	(787)	(393)	(395)	(2)	(787)	(794)	(7)	1	1		
	Net Expenditure	0	0	(14)	(109)	(95)	0	(7)	(7)	0	0		

COMMUNITIES, LOCALITIES & CULTURE		Original Budget £'000	Latest Budget £'000	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	Variance (Latest Budget to Latest Forecast Outturn)		Variance (Previous & Latest Forecast Outturn)	Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates	RAG Status
									£'000	%			
E47 Lifelong Learning	Expenditure	4,476	4,821	1,570	1,595	25	4,821	4,821	0	0	0	Vote Budget Manager: Judith St John Budget Risk: Low Date forecast last reviewed: October 2011	0%
	Income	(3,585)	(3,585)	(163)	(117)	46	(3,585)	(3,585)	0	0	0		
	Net Expenditure	891	1,236	1,407	1,478	71	1,236	1,236	0	0	0		
Cultural Services Total	Expenditure	24,623	24,928	11,069	9,669	(1,400)	24,971	24,740	(188)	(1)	(1)	Service Head: Heather Bonfield	0%
	Income	(7,536)	(7,931)	(1,673)	(1,385)	288	(8,096)	(7,745)	186	(2)	(4)		
	Net Expenditure	17,087	16,997	9,396	8,284	(1,112)	16,875	16,995	(2)	(0)	1		
E71 Service Integration	Expenditure	104	167	84	143	59	167	167	0	0	0	Service Head: Shazia Hussain Budget Risk: Medium Date forecast last reviewed: October 2011	0%
	Income	0	0	0	0	0	0	0	0	0	0		
	Net Expenditure	104	167	84	143	59	167	167	0	0	0		
Service Integration Total	Expenditure	909	909	454	829	375	909	909	0	0	0	Vote Budget Manager: John Stevens Budget Risk: Low Date forecast last reviewed: October 2011	0%
	Income	(909)	(909)	(379)	(556)	(177)	(909)	(909)	0	0	0		
	Net Expenditure	0	0	75	273	198	0	0	0	0	0		
E30 Fleet Management	Expenditure	5,171	5,171	2,585	2,094	(491)	5,171	5,171	0	0	0	Vote Budget Manager: John Stevens Budget Risk: Low Date forecast last reviewed: October 2011	0%
	Income	(5,171)	(5,171)	(2,173)	(2,241)	(68)	(5,171)	(5,171)	0	0	0		
	Net Expenditure	0	0	412	(147)	(559)	0	0	0	0	0		
E31 Passenger Transport	Expenditure	489	489	245	222	(23)	489	489	0	0	0	Vote Budget Manager: John Stevens Budget Risk: Low Date forecast last reviewed: October 2011	0%
	Income	(489)	(489)	(222)	(202)	20	(489)	(489)	0	0	0		
	Net Expenditure	0	0	23	20	(3)	0	0	0	0	0		
E32 DSO Vehicle Workshop	Expenditure	2,131	2,131	1,065	628	(437)	2,131	2,131	0	0	0	Vote Budget Manager: Gavin Dooley Budget Risk: Medium Date forecast last reviewed: October 2011	0%
	Income	(2,131)	(2,131)	(1,065)	(1,296)	(231)	(2,131)	(2,131)	0	0	0		
	Net Expenditure	0	0	0	(668)	(668)	0	0	0	0	0		
E82 Street Trading	Expenditure	111,539	117,031	53,211	43,914	(9,297)	116,403	116,932	(99)	(0)	0	Director: Stephen Halsey	0%
	Income	(41,402)	(44,689)	(21,869)	(20,252)	1,617	(44,420)	(44,590)	99	(0)	0		
	Net Expenditure	70,137	72,342	31,342	23,662	(7,680)	71,983	72,342	0	0	0		
TOTAL FOR COMMUNITIES, LOCALITIES & CULTURE													

CORPORATE MONTHLY BUDGET MONITORING - SEPTEMBER 2011

2% to 5% Amber
>5% Red<2% Green
2% - 5% Amber
>5% Red

DEVELOPMENT & RENEWAL GENERAL FUND		Original Budget £'000	Latest Budget £'000	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	Variance		Variance (Previous & Latest Forecast Outturn) %	Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates	RAG Status
									(Latest Budget to Latest Forecast Outturn) £'000	%			
J04 BC Revenue	Expenditure	2,799	612	306	266	(40)	3,919	679	67	11	(83)	The variance is due to the budget being moved to new vote heads to reflect the service. Vote Budget Manager: Owen Whalley Budget Risk: Low Date forecast last reviewed: 24th October 2011	15%
	Income	(1,146)	(322)	(161)	(67)	94	(1,525)	(346)	(24)	8	(77)		
	Net Expenditure	1,653	290	145	199	54	2,394	332	42	15	(86)		
J06 Development Decisions	Expenditure	2,212	2,090	1,045	907	(138)	2,872	2,183	93	4	(24)	Vote Budget Manager: Owen Whalley Budget Risk: High Date forecast last reviewed: 24th October 2011	-79%
	Income	(2,292)	(2,012)	(1,006)	(1,203)	(197)	(2,240)	(2,166)	(154)	8	(3)		
	Net Expenditure	(80)	78	39	(296)	(335)	632	16	(62)	(79)	(97)		
K99 Building Control Trading Account	Expenditure	2,227	1,156	578	404	(174)	1,383	997	(159)	(14)	(28)	Net nil impact on the general fund, as the trading accounts projected to be breakeven. Forecasting slightly less income than anticipated. Directorate is closely monitoring the trading income and spend. Vote Budget Manager: Owen Whalley Budget Risk: High Date forecast last reviewed: 24th October 2011	9179%
	Income	(2,227)	(1,156)	(578)	(313)	265	(1,156)	(1,013)	143	(12)	(12)		
	Net Expenditure	0	(0)	(0)	91	91	227	(16)	(15)	9,179	(107)		
J44 Application Support	Expenditure	0	532	266	420	154	0	774	242	45	0	Vote Budget Manager: Budget Risk: Date forecast last reviewed:	19%
	Income	0	(206)	(103)	(103)	(0)	0	(386)	(180)	87	0		
	Net Expenditure	0	326	163	317	154	0	388	62	19	0		
J45 Planning Projects & Initiative	Expenditure	0	596	298	435	138	0	1,362	767	129	0	Vote Budget Manager: Budget Risk: Date forecast last reviewed:	0%
	Income	0	(520)	(260)	(30)	230	0	(1,287)	(767)	147	0		
	Net Expenditure	0	76	38	405	368	0	76	0	0	0		
J46 Conservation, Strategic Planning and Tra	Expenditure	0	2,563	1,282	1,010	(271)	0	2,512	(51)	(2)	0	Vote Budget Manager: Budget Risk: Date forecast last reviewed:	2%
	Income	0	(611)	(305)	(217)	88	0	(521)	90	(15)	0		
	Net Expenditure	0	1,952	976	793	(183)	0	1,991	39	2	0		
J47 PBC Management	Expenditure	0	308	154	127	(27)	0	320	12	4	0	Vote Budget Manager: Budget Risk: Date forecast last reviewed:	5%
	Income	0	(48)	(24)	0	24	0	(48)	0	0	0		
	Net Expenditure	0	260	130	127	(2)	0	271	12	5	0		
K98 Local Land Charges Trading Account	Expenditure	392	548	274	18	(256)	530	548	(1)	(0)	3	Vote Budget Manager: Owen Whalley Budget Risk: High Date forecast last reviewed: 24th October 2011	0%
	Income	(430)	(430)	(215)	(346)	(131)	(430)	(430)	0	(0)	0		
	Net Expenditure	(38)	118	59	(328)	(387)	100	118	(1)	(0)	17		
TOTAL FOR DEVELOPMENT & BUILDING CONTROL	Expenditure	7,630	8,405	4,202	3,588	(615)	8,704	9,373	968	177	8	Service Head: Owen Whalley	3%
	Income	(6,095)	(5,305)	(2,653)	(2,279)	373	(5,351)	(6,196)	(891)	223	16		
	Net Expenditure	1,535	3,100	1,550	1,308	(242)	3,353	3,177	78	3	(5)		
J08 Programmes and Projects Funding	Expenditure	1,605	596	298	435	138	52	1,362	767	129	2,517	Vote Budget Manager: Chris Holme Budget Risk: Low Date forecast last reviewed: 24th October 2011	0%
	Income	(1,580)	(520)	(260)	(30)	230	(50)	(1,287)	(767)	147	2,473		
	Net Expenditure	25	76	38	405	368	2	76	0	0	0		

CORPORATE MONTHLY BUDGET MONITORING - SEPTEMBER 2011

2% to 5% Amber
>5% Red<2% Green
2% - 5% Amber
>5% Red

DEVELOPMENT & RENEWAL GENERAL FUND		Original Budget £'000	Latest Budget £'000	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	Variance (Latest Budget to Latest Forecast Outturn) £'000	%	Variance (Previous & Latest Forecast Outturn) %	Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates	RAG Status
J12 Resources	Expenditure	3,143	2,751	1,376	1,316	(59)	3,015	3,071	320	12	2		
	Income	(662)	(617)	(308)	(308)	(0)	(833)	(952)	(335)	54	14		
	Net Expenditure	2,481	2,134	1,067	1,008	(59)	2,182	2,119	(15)	(1)	(3)	Vote Budget Manager: Chris Holme Budget Risk: Low Date forecast last reviewed: 24th October 2011	-1%
TOTAL FOR RESOURCES	Expenditure	4,748	3,347	1,673	1,752	78	3,067	4,433	1,086	32	45		
	Income	(2,242)	(1,137)	(568)	(338)	230	(883)	(2,238)	(1,102)	97	153		
	Net Expenditure	2,506	2,210	1,105	1,413	308	2,184	2,194	(15)	(1)	0	Service Head: Chris Holme	-1%
J14 Management & Support Services	Expenditure	3,577	453	227	1,332	1,106	389	425	(28)	(6)	9	Budget and cost centre has been reallocated to relevant vote heads - to reflect the correct budget for each service. Therefore variance is due to movements in budget but do not impact overall target	
	Income	(13)	(135)	(68)	7	74	(135)	(135)	0	0	0	Jackie Odunoye	
	Net Expenditure	3,564	318	159	1,339	1,180	254	290	(28)	(9)	15	Budget Risk: Low Date forecast last reviewed: 23rd Sep 2011	-9%
J16 Asset Management	Expenditure	1,492	1,810	905	694	(211)	1,973	1,681	(128)	(7)	(15)	Forecasting underspend due to vacant posts	
	Income	(1,024)	(775)	(388)	(403)	(15)	(1,029)	(791)	(16)	2	(23)	Ann Sutcliffe	
	Net Expenditure	468	1,035	517	291	(226)	944	891	(144)	(14)	(6)	Service Head: Ann Sutcliffe Budget Risk: Medium Date forecast last reviewed: 24th October 2011	-14%
J18 Olympics	Expenditure	947	738	369	304	(66)	951	717	(21)	(3)	(25)		
	Income	(166)	(46)	(23)	5	28	(72)	(46)	0	0	(36)		
	Net Expenditure	781	692	346	309	(37)	879	671	(21)	(3)	(24)	Service Head: Nick Smales Budget Risk: Low Date forecast last reviewed: 24th October 2011	-3%
J20 Strategy, Regeneration and Sustainability	Expenditure	3,153	3,712	1,856	3,667	1,811	3,465	3,667	(44)	(1)	6		
	Income	(2,007)	(1,787)	(894)	(1,748)	(855)	(1,533)	(1,748)	39	(2)	14		
	Net Expenditure	1,146	1,924	962	1,919	957	1,932	1,919	(5)	(0)	(1)	Service Head: Jackie Odunoye Budget Risk: Medium Date forecast last reviewed: 24th October 2011	0%
J22 Housing Regeneration	Expenditure	506	580	290	298	9	572	635	55	10	11		
	Income	(588)	(588)	(294)	(210)	84	(588)	(605)	(17)	3	3		
	Net Expenditure	(82)	(8)	(4)	89	93	(16)	30	38	(461)	(287)	Service Head: Jackie Odunoye Budget Risk: Medium Date forecast last reviewed: 24th October 2011	-461%
J24 Employment & Enterprise	Expenditure	2,163	2,729	1,364	1,098	(267)	2,716	2,871	142	5	6		
	Income	(1,237)	(1,452)	(726)	(199)	527	(1,494)	(1,593)	(141)	10	7		
	Net Expenditure	926	1,277	638	899	260	1,222	1,277	1	0	5	Service Head: Nick Smales Budget Risk: Low Date forecast last reviewed: 24th October 2011	0%
J26 Lettings	Expenditure	2,535	2,610	1,305	1,193	(111)	2,533	2,473	(137)	(5)	(2)	The establishment map is being reviewed and the budget will be re-aligned to reflect the establishment, hence, the outturn will be in line with the revised budget.	
	Income	(1,658)	(1,733)	(867)	(848)	18	(1,658)	(1,697)	37	(2)	2	Colin Cormack	
	Net Expenditure	877	876	438	345	(93)	875	776	(100)	(11)	(11)	Service Head: Colin Cormack Budget Risk: Low Date forecast last reviewed: 24th October 2011	-11%

CORPORATE MONTHLY BUDGET MONITORING - SEPTEMBER 2011

2% to 5% Amber
>5% Red<2% Green
2% - 5% Amber
>5% Red

DEVELOPMENT & RENEWAL GENERAL FUND		Original Budget £'000	Latest Budget £'000	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	Variance (Latest Budget to Latest Forecast Outturn) £'000	%	Variance (Previous & Latest Forecast Outturn) %	Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates	RAG Status
J30 BSF Programme	Expenditure	1,442	1,366	683	2,467	1,784	2,828	3,091	1,726	126	9	Additional costs relating to the Building Schools for the Future PFI contract will be funded by an agreed drawdown from reserves. Service Head: Ann Sutcliffe Budget Risk: Medium Date forecast last reviewed: 24th October 2011	-8%
	Income	(940)	(940)	(470)	(754)	(284)	(2,420)	(2,701)	(1,761)	187	12		
	Net Expenditure	502	426	213	1,712	1,499	408	390	(36)	(8)	(5)		
J32 Admin Buildings	Expenditure	22,399	20,181	10,091	7,518	(2,573)	20,576	18,901	(1,280)	(6)	(8)	The latest budget includes £550k growth relating to National Non-Domestic Rates (NNDR) is applied to offset the budget pressure in this area. This also includes K97. Service Head: Ann Sutcliffe Budget Risk: High Date forecast last reviewed: 23rd Sep 2011	-63%
	Income	(18,289)	(18,289)	(9,145)	(8,313)	831	(18,667)	(18,196)	93	(1)	(3)		
	Net Expenditure	4,110	1,892	946	(796)	(1,742)	1,908	705	(1,187)	(63)	(63)		
J34 Depots	Expenditure	476	364	182	109	(73)	364	330	(34)	(9)	(9)	The forecast overspend is due to pressures relating to the Sutton Street and Toby Lane depots. Service Head: Ann Sutcliffe Budget Risk: Medium Date forecast last reviewed: 23rd Sep 2011	-189%
	Income	(459)	(459)	(229)	(227)	3	(459)	(246)	213	(46)	(47)		
	Net Expenditure	17	(95)	(47)	(118)	(71)	(95)	84	179	(189)	(189)		
J40 Homeless & Housing Advice	Expenditure	37,838	31,274	15,637	15,308	(329)	31,909	31,467	194	1	(1)	Forecast includes assumed drawdowns from the Homelessness reserve. Vote Budget Manager: C.Cormack Budget Risk: High Date forecast last reviewed: 23rd Sep 2011	0%
	Income	(36,685)	(30,121)	(15,060)	(15,307)	(247)	(30,758)	(30,320)	(199)	1	(1)		
	Net Expenditure	1,153	1,153	577	1	(576)	1,150	1,148	(5)	(0)	(0)		
TOTAL FOR DEVELOPMENT & RENEWAL	Expenditure	88,906	77,567	38,783	39,326	543	80,045	80,065	2,498	3	0	Director: Jackie Odunoye	-8%
	Income	(71,403)	(62,767)	(31,384)	(30,635)	769	(65,048)	(66,511)	(3,744)	6	2		
	Net Expenditure	17,503	14,797	7,398	8,711	1,312	14,998	13,553	(1,246)	(8)	(10)		
SERVICE TRANSFER TO/FROM OTHER DIRECTORATES													
J48 Third Sector Team - transfer from CE	Expenditure		2,669	1,335	1,078	(256)	2,704	2,954	285	11	9	Risk: A review of this budget has identified that there is an ongoing pressure relating to staff salaries. The Directorate is actively reviewing the 3rd sector requirement for savings opportunities where there is a net risk of a £0.2million overspend. Forecast includes the overspend on staff costs and also assumed funding from corporate contingency. Vote Budget Manager: Nick Smales Budget Risk: High Date forecast last reviewed: 23rd Sep 2011	1%
	Income		(50)	(25)	(20)	5	(70)	(320)	(270)	540	357		
	Net Expenditure		2,619	1,310	1,058	(251)	2,634	2,634	15	1	(0)		
REVISED TOTAL FOR DEVELOPMENT & RENEWAL	Expenditure	88,906	80,236	40,118	40,404	286	82,749	83,019	2,783	3	0	Director: Jackie Odunoye	0%
	Income	(71,403)	(62,817)	(31,409)	(30,635)	774	(65,118)	(66,600)	(2,783)	4	1		
	Net Expenditure	17,503	17,419	8,709	9,769	1,060	17,632	17,419	0	0	0		

CORPORATE MONTHLY BUDGET MONITORING - SEPTEMBER 2011

2% to 5%
Amber
>5% Red<2% Green
2% - 5% Amber
>5% Red

RESOURCES		FULL YEAR										Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates	RAG Status
		Original Budget	Latest Budget	Budget to Date	Actual to Date	Variance to Date	Previous Forecast	Latest Forecast	Variance (Latest Budget to Latest Forecast)		Variance (Previous & Latest Forecast)		
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	%	%		
R34 Internal Audit	Expenditure	799	799	400	537	138	799	799	0	0	0	The budget to date versus the actual to date reflects accruals and audit contract expenditure to be incurred at year-end. Vote Budget Manager: Minesh Jani Budget Risk: Medium Date forecast last reviewed: 19/10/2011	0%
	Income	(973)	(973)	(487)	(624)	(138)	(973)	(973)	0	0	0		
	Net Expenditure	(174)	(174)	(87)	(87)	0	(174)	(174)	0	0	0		
R40 Risk Management	Expenditure	681	681	341	266	(75)	681	681	0	0	0	Vote Budget Manager: Minesh Jani Budget Risk: Medium Date forecast last reviewed: 19/10/2011	0%
	Income	(592)	(592)	(296)	(221)	75	(592)	(592)	0	0	0		
	Net Expenditure	89	89	45	45	0	89	89	0	0	0		
TOTAL FOR AUDIT & RISK	Expenditure	1,480	1,480	740	803	63	1,480	1,480	0	0	0	Service Head: Minesh Jani	0%
	Income	(1,565)	(1,565)	(783)	(845)	(63)	(1,565)	(1,565)	0	0	0		
	Net Expenditure	(85)	(85)	(43)	(43)	0	(85)	(85)	0	0	0		
R36 Council Tax & NNDR	Expenditure	33,865	33,865	16,933	17,738	806	33,865	33,865	0	0	0	Variances to date has been adjusted to reflect "time lag" between expenditure incurred and grant subsidy received. Vote Budget Manager: Roger Jones Budget Risk: High Date forecast last reviewed: 17/10/2011	0%
	Income	(31,197)	(31,197)	(15,599)	(16,404)	(806)	(31,197)	(31,197)	0	0	0		
	Net Expenditure	2,668	2,668	1,334	1,334	0	2,668	2,668	0	0	0		
R42 Debtors Income Service	Expenditure	1,218	1,218	609	632	23	1,218	1,218	0	0	0	Vote Budget Manager: Roger Jones Budget Risk: Low Date forecast last reviewed: 20/10/2011	0%
	Income	(1,185)	(1,185)	(593)	(615)	(23)	(1,185)	(1,185)	0	0	0		
	Net Expenditure	33	33	17	17	0	33	33	0	0	0		
R44 Cashiers	Expenditure	480	480	240	221	(19)	480	480	0	0	0	Vote Budget Manager: Roger Jones Budget Risk: Low Date forecast last reviewed: 20/10/2011	0%
	Income	(508)	(508)	(254)	(235)	19	(508)	(508)	0	0	0		
	Net Expenditure	(28)	(28)	(14)	(14)	0	(28)	(28)	0	0	0		
R48 Information Services	Expenditure	8,948	9,352	4,676	4,771	95	9,342	9,352	0	0	0	The budget to date versus the actual to date reflects accruals and ICT contract expenditure to be incurred at year-end. Vote Budget Manager: Claire Symonds Budget Risk: High Date forecast last reviewed: 20/10/2011	0%
	Income	(9,674)	(9,673)	(4,837)	(4,932)	(95)	(9,673)	(9,673)	0	0	0		
	Net Expenditure	(726)	(321)	(161)	(161)	0	(331)	(321)	0	0	0		
R50 Customer Access	Expenditure	6,745	6,601	3,301	3,217	(84)	6,650	6,601	0	0	(1)	Vote Budget Manager: Claire Symonds Budget Risk: High Date forecast last reviewed: 21/09/2011	0%
	Income	(3,306)	(2,305)	(1,153)	(1,069)	84	(2,305)	(2,305)	0	0	0		
	Net Expenditure	3,439	4,296	2,148	2,148	0	4,345	4,296	0	0	(1)		
R54 Housing Benefits	Expenditure	187,969	187,969	93,985	129,314	(35,330)	187,969	187,969	0	0	0	Variances to date has been adjusted to reflect "time lag" between expenditure incurred and grant subsidy received. Vote Budget Manager: Steve Hill Budget Risk: High Date forecast last reviewed: 17/10/2011	0%
	Income	(187,474)	(187,474)	(93,737)	(129,067)	35,330	(187,474)	(187,474)	0	0	0		
	Net Expenditure	495	495	248	247	1	495	495	0	0	0		
R58 Benefits Admin	Expenditure	8,034	8,034	4,017	4,117	100	8,034	8,034	0	0	0	Vote Budget Manager: Steve Hill Budget Risk: High Date forecast last reviewed: 17/10/2011	0%
	Income	(6,217)	(6,217)	(3,109)	(3,209)	(101)	(6,217)	(6,217)	0	0	0		
	Net Expenditure	1,817	1,817	909	908	(1)	1,817	1,817	0	0	0		
R60 Reprographics	Expenditure	421	421	211	251	41	421	421	0	0	0	Vote Budget Manager: Steve Burr Budget Risk: Low Date forecast last reviewed: 20/10/2011	0%
	Income	(425)	(425)	(213)	(253)	(41)	(425)	(425)	0	0	0		
	Net Expenditure	(4)	(4)	(2)	(2)	0	(4)	(4)	0	0	0		

RESOURCES	FULL YEAR											Variance (Previous & Latest Forecast Outturn) %	Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates	RAG Status
	Original Budget £'000	Latest Budget £'000	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Previous Forecast £'000	Latest Forecast £'000	Variance (Latest Budget to Latest Forecast Outturn) %						
TOTAL FOR CUSTOMER ACCESS & ICT	Expenditure	247,680	247,940	123,970	160,261	(34,369)	247,979	247,940	0	0	(1)			0%
	Income	(239,986)	(238,984)	(119,492)	(155,784)	34,369	(238,984)	(238,984)	0	0	0			
	Net Expenditure	7,694	8,956	4,478	4,477	0	8,995	8,956	0	0	(0)	Service Head:	Claire Symonds	
R38 Procurement	Expenditure	1,008	1,008	504	628	124	1,008	1,008	0	0	0			0%
	Income	(752)	(752)	(376)	(500)	(124)	(752)	(752)	0	0	0			
	Net Expenditure	256	256	128	128	0	256	256	0	0	0	Vote Budget Manager:	Richard Parsons	
												Budget Risk:	Medium	
												Date forecast last reviewed:	18/10/2011	
R46 Payments	Expenditure	634	634	317	317	(1)	634	634	0	0	0			0%
	Income	(803)	(803)	(402)	(401)	1	(803)	(803)	0	0	0			
	Net Expenditure	(169)	(169)	(85)	(85)	0	(169)	(169)	0	0	0	Vote Budget Manager:	Richard Parsons	
												Budget Risk:	Low	
												Date forecast last reviewed:	18/10/2011	
TOTAL FOR PROCUREMENT & PAYMENTS	Expenditure	1,642	1,642	821	945	124	1,642	1,642	0	0	0			0%
	Income	(1,555)	(1,555)	(778)	(901)	(124)	(1,555)	(1,555)	0	0	0			
	Net Expenditure	87	87	44	44	0	87	87	0	0	0	Service Head:	Richard Parsons	
R32 Corporate Finance	Expenditure	2,281	2,281	1,141	1,140	(1)	2,281	2,281	0	0	0			0%
	Income	(2,261)	(2,261)	(1,131)	(1,130)	1	(2,261)	(2,261)	0	0	0			
	Net Expenditure	20	20	10	10	0	20	20	0	0	0	Vote Budget Manager:	Peter Hayday	
												Budget Risk:	Medium	
												Date forecast last reviewed:	19/10/2011	
R82 Non-Distributed Costs	Expenditure	1,395	900	450	817	367	1,169	900	0	0	(23)			0%
	Income	0	0	0	(367)	(367)	0	0	0	0	0			
	Net Expenditure	1,395	900	450	450	0	1,169	900	0	0	(23)	Vote Budget Manager:	Peter Hayday	
												Budget Risk:	Low	
												Date forecast last reviewed:	19/10/2011	
TOTAL FOR CORPORATE FINANCE & NDC	Expenditure	3,676	3,181	1,591	1,957	367	3,450	3,181	0	0	(8)			0%
	Income	(2,261)	(2,261)	(1,131)	(1,497)	(367)	(2,261)	(2,261)	0	0	0			
	Net Expenditure	1,415	920	460	460	0	1,189	920	0	0	(23)	Service Head:	Peter Hayday	
R62 Business Development	Expenditure	560	689	345	2,269	1,924	689	689	0	0	0		£698K project related expenditure to be funded by revenue budget and the remaining expenditure to be funded at year-end.	0%
	Income	(560)	0	0	(1,924)	(1,924)	0	0	0	0	0	Vote Budget Manager:	Ekbal Hussain	
	Net Expenditure	0	689	345	345	0	689	689	0	0	0	Budget Risk:	Low	
												Date forecast last reviewed:	22/09/2011	
TOTAL FOR BUSINESS DEVELOPMENT	Expenditure	560	689	345	2,269	1,924	689	689	0	0	0			0%
	Income	(560)	0	0	(1,924)	(1,924)	0	0	0	0	0			
	Net Expenditure	0	689	345	345	0	689	689	0	0	0	Service Head:	Ekbal Hussain	
R90 HR Strategy	Expenditure	1,486	1,218	609	524	(85)	1,794	1,218	0	0	(32)			0%
	Income	(1,253)	(1,112)	(556)	(556)	0	(1,253)	(1,112)	0	0	(11)			
	Net Expenditure	233	106	53	(32)	(85)	541	106	0	0	(80)	Vote Budget Manager:	Simon Kilbey	
												Budget Risk:	High	
												Date forecast last reviewed:	20/10/2011	
R92 HR Consultancy	Expenditure	3,021	1,889	945	927	(18)	3,021	1,889	0	0	(37)			0%
	Income	(2,914)	(1,804)	(902)	(902)	0	(2,914)	(1,804)	0	0	(38)			
	Net Expenditure	107	85	43	25	(18)	107	85	0	0	(21)	Vote Budget Manager:	Simon Kilbey	
												Budget Risk:	High	
												Date forecast last reviewed:	20/10/2011	
R94 HR Operations	Expenditure	2,376	4,820	2,410	2,665	255	3,113	4,820	0	0	55			0%
	Income	(2,582)	(3,539)	(1,770)	(1,939)	(170)	(2,582)	(3,539)	0	0	37			
	Net Expenditure	(206)	1,281	641	726	85	531	1,281	0	0	141	Vote Budget Manager:	Simon Kilbey	
												Budget Risk:	High	
												Date forecast last reviewed:	20/10/2011	
R96 PAS Schemes	Expenditure	1,190	1,190	595	640	45	1,190	1,190	0	0	0			0%
	Income	(683)	(670)	(335)	(363)	(28)	(683)	(670)	0	0	(2)			
	Net Expenditure	507	520	260	277	17	507	520	0	0	3	Vote Budget Manager:	Simon Kilbey	
												Budget Risk:	High	
												Date forecast last reviewed:	20/10/2011	

RESOURCES	FULL YEAR										Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates	RAG Status	
	Original Budget £'000	Latest Budget £'000	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	Variance (Latest Budget to Latest Forecast Outturn)		Variance (Previous & Latest Forecast Outturn)			
								£'000	%	%			
TOTAL FOR HR SERVICES	Expenditure	8,073	9,117	4,558	4,756	198	9,118	9,117	0	0	(0)		0%
	Income	(7,432)	(7,125)	(3,563)	(3,760)	(198)	(7,432)	(7,125)	0	0	(4)		
	Net Expenditure	641	1,992	996	996	0	1,686	1,992	0	0	18	Service Head: Simon Kilbey	
R80 Directors Office	Expenditure	522	508	254	254	0	506	508	0	0	0		
	Income	0	0	0	0	0	0	0	0	0	0		
	Net Expenditure	522	508	254	254	0	506	508	0	0	0	Vote Budget Manager: Sam Shand Budget Risk: Low Date forecast last reviewed: 18/10/2011	0%
TOTAL FOR RESOURCES	Expenditure	263,633	264,557	132,278	171,244	(31,695)	264,864	264,557	0	0	(0)		
	Income	(253,359)	(251,490)	(125,745)	(164,711)	31,695	(251,797)	(251,490)	0	0	(0)		
	Net Expenditure	10,274	13,067	6,533	6,533	0	13,067	13,067	0	0	0	Director: Chris Naylor	

CORPORATE MONTHLY BUDGET MONITORING - SEPTEMBER 2011

CORPORATE COSTS & CAPITAL FINANCING		FULL YEAR										Explanation of any variance that is considered to be significant and all variances greater than £100k Proposed mitigating action and dates	RAG Status
		Original Budget £'000	Latest Budget £'000	Budget to Date £'000	Actual to Date £'000	Variance to Date £'000	Previous Forecast Outturn £'000	Latest Forecast Outturn £'000	Variance (Latest Budget to Latest Forecast Outturn)		Variance (Previous & Latest Forecast Outturn)		
								£'000	%	%			
CORPORATE COSTS & CAPITAL FINANCING	Expenditure	19,385	15,843	356	738	382	15,843	15,843	0	0	0		
	Income			0	(506)	(506)			0	0	0		
	Net Expenditure	19,385	15,843	356	232	(124)	15,843	15,843	0	0	0		
Contingency and Below the line items			(3,953)	0	0	0	0	(4,753)	(800)	20			
Net Expenditure		19,385	11,890	356	232	(124)	15,843	11,090	(800)	(7)	(30)	Director: C Naylor	